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Private  
Wealth

3 R D A N N U A L

*Financial Advisor*

RETIREMENT SYMPOSIUM

**Two Top  
Advisors  
Discuss  
Different  
Approaches  
To  
Retirement  
Withdrawals**

PANELISTS

**Norm Boone**

Founder and President

*Mosaic Financial Partners*

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Founding Principal and President

*Accredited Investors Inc.*

M O S A I C

FINANCIAL PARTNERS, INC.

a Wealth Advisory firm

# Mosaic's Client Withdrawal Program

How do you determine the “right”  
withdrawal amount so your client’s  
portfolio can last a lifetime?

*Your Vision. Your Wealth. Your Life.*

# Industry Research

- **Bengen**—the original 4% rule
- **Guyton/Klinger**—variation of 4% rule
  - Relevant variables to determining a “Safe Initial Withdrawal Rate”
  - “Guide Rails” to guide annual calculation
- **Kitces**—refinements
  - Starting valuations influence results
  - Adjust for fees

# Key Factors

## 1. Your possible life expectancy

- Guyton limited tests to 30 or 40 years
- Longer time period = lower withdrawals

## 2. Your investment returns

- Guyton - 40%, 55% or 70% equity portfolios
- Lower risk = lower withdrawals

## 3. Your desired confidence level

- Guyton - 90%, 95% or 99% success rates
- High confidence needed = lower withdrawals

## 4. Market valuation

- Kitces used Shiller's PE10—Normal (12-20), High (>20) or Low (<12)
- Higher market levels = lower future returns = lower withdrawals

# Safe Initial Withdrawal Rate

- Your Safe Initial Withdrawal Rate (SIWR)
  - Is determined based on the four key factors
  - Is used to determine your 1<sup>st</sup> year's withdrawal amount
  - Ranges from 3.1% to 6.0%

# Withdrawals defined

Net of Investment Fees

Includes:

Amounts needed for Taxes

Does *not* include:

Social Security, Pensions, Annuities  
or Other Assets

# Calculating the First Year's Withdrawal Amount

- SIWR x Portfolio Value = 1<sup>st</sup> year's amount
- Example: 4 Factors for \$2 million portfolio
  - 40 years
  - 95% confidence
  - 55% equity
  - normal valuation
- Calculated Example SIWR = 4.5% rate
- SIWR x Portfolio Value = 1<sup>st</sup> year's amount
  - 4.5% x \$2,000,000 = \$90,000

# Subsequent Annual Withdrawals

*“Basic Rule”*

*Each year’s amount is based on the prior year’s calculated amount, as adjusted*

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**Last Year’s Amount  $\times$  (1 + Inflation Rate) =  
Current Year’s Withdrawal Amount**

**Example: \$90,000  $\times$  1.02% = \$91,800**

*Unless....*



# Exception Rules

When do you raise or lower the calculated amount? (Guyton's "Guide Rails")

1. Freeze Rule (no inflation adjustment)
2. Capital Preservation Rule (reduction)
3. Prosperity Rule (increase)

# Freeze Rule

## (No Inflation Adjustment)

If:

- (1) portfolio has negative return and
- (2) the new (current year's) withdrawal rate is now greater than the SIWR

Then:

No Inflation Adjustment

# Freeze Example

## Year 2 Conditions:

Prior year's portfolio returns = -5%

Prior year withdrawal amount = \$90,000

Prior year inflation rate = 2%

Normalized Yr 2 withdrawal calculation = \$91,800

## Rule Application:

$\$91,800 \div \$1,900,000 = 4.8\%$  rate

Calculated rate (4.8%) > SIWR (4.5%)

## Result:

Withdrawal Amount remains \$90,000 (as last year)

# Capital Preservation Rule (Withdrawal Amount Reduced)

If:

Current year's rate  $> 120\% \times \text{SIWR}$

(you would be taking too big a bite from your portfolio)

Then:

Current year's amount is cut 10%,

But....

*No cut if within last 15 yrs of withdrawal period*

# Capital Preservation Rule Example

## Conditions:

Portfolio value dropped to \$1,670,000

Current normalized rate =  $\$91,800 \div \$1,670,000 = 5.5\%$

$120\% \times \text{SIWR of } 4.5\% = 5.4\%$

## Rule Application:

Current rate (5.5%) > 120% x SIWR (5.4%)

## Result:

Withdrawal Amount cut 10% to \$82,620

$(\$91,800 \times 90\% = \$82,620)$

# Prosperity Rule

## *(Withdrawal Amount Increased)*

If:

Current year's rate  $< 80\% \times \text{SIWR}$

(you could easily take a larger bite from your portfolio)

Then:

Current year's amount is raised 10%

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# Prosperity Rule Example

## Conditions:

Portfolio value has risen 30% to \$2,600,000

Normalized rate =  $\$91,800 \div \$2,600,000 = 3.5\%$

$80\% \times \text{SIWR of } 4.5\% = 3.6\%$

## Rule Application:

Current rate (3.5%) < 80% x SIWR (3.6%)

## Result:

Withdrawal Amount raised 10% to \$100,980

$(\$91,800 \times 110\%)$

# Operations

- SIWR calculation done using spreadsheet with built-in entries, as provided by the research
- Each client has own signed Withdrawal Policy Statement
- Rules are applied at beginning of each year
- Client gets new calculation amount in standardized letter or in meeting
- Upon client approval, cash raised once for the full year
- Monthly transfer to client's bank account



# What if client needs more?

- “Emergency funds” – initial set aside account. Draw down as needed, until exhausted. It reduces the initial withdrawal amount. Can use to provide planned “extra” expenses, also.
- “Surplus account” – initial set aside amount plus funds arising from prior year unspent amounts from client’s annual “allowance” (alternatively, can be held in portfolio to raise the calculated withdrawal amount).

# Disclosures

- It is impossible to predict the future with certainty.
- This program is intended to provide rational guidelines and a structured approach to managing personal retirement spending with a level of confidence.
- The success of this program will depend heavily on the client's ability to spend within the program's guidelines.
- Based on research by Jonathan Guyton & William Klinger (Journal of Financial Planning, October 2004 and March 2006) and Michael Kitces (The Kitces Report, May 2008)
- Future research may render this model obsolete.

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# Emotions v Reality

- Ranges of Spending
- Treatment of Outside Accounts



# Disability and Income Protection 20%

What are the income and lifestyle needs and wants of your family currently and prospectively? – 35 percent

211	Review current cash flow and budget needs – 30 percent (2.1 percent)
213	Determine purpose and costs of one-time large expenditures including education, vacation homes, or assistance for family members – 10 percent (0.7 percent)
214	Establish your financial independence goals and the price to be paid to achieve them – 30 percent (2.1 percent)
215	Review your annual charitable giving objectives and how they should be funded – 10 percent (0.7 percent)



# Disability and Income Protection 20%

Have you evaluated all current sources of income and potential changes to these sources? – 25 percent

223	Review the cost/benefits of various pension pay-out options – 15 percent (0.75 percent)
224	Analyze social security income options including those for children under 18 – 15 percent (0.75 percent)
225	Understand required minimum distributions from retirement – 10 percent (0.5 percent)
226	Determine the amount of portfolio withdrawals to fund expected three-year cash flow shortages – 10 percent (0.5 percent)
227	Objectively consider any expected gifts or inheritances – 10 percent (0.5 percent)



# Disability and Income Protection 20%

Are you proactively engaged in tax planning for you and your dependents? – 25 percent

241	Determine appropriate levels of withholding and estimated tax payments – 15 percent (0.75 percent)
242	Determine whether tax-loss harvesting is possible and appropriate – 15 percent (0.75 percent)
243	Review gifting opportunities and strategies – 20 percent (1 percent)
244	Determine whether to accelerate or defer income and/or deductions for tax bracket or AMT reasons – 30 percent (1.5 percent)
245	Evaluate the re-characterization or conversions of IRAs to/from Roth IRAs – 20 percent (1 percent)



# Investment Planning 25%

Have you developed an investment philosophy? – 60%

411	Define your attitude toward investment risk – 10 percent (1.5 percent)
412	Determine whether the portfolio return objectives are consistent with these attitudes – 10 percent (1.5 percent)
413	Define the various time horizons for which you are saving – 10 percent (1.5 percent)
414	Determine legal, investment, regulatory restrictions or unique circumstances impacting your portfolio – 10 percent (1.5 percent)
415	Determine a suitable asset allocation – 60 percent (9 percent)





# Investment Planning 25%

Have you determined the mechanics for managing your portfolio and the evaluation of what success looks like? – 40 percent

421	Decide accounts to consolidate, transfer, or maintain separately and how they will be handled for policy and advice – 55 percent (5.5 percent)
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# Portfolio Values

## Asset Allocation Decisions

- More Bonds =  $\begin{array}{c} \uparrow \\ \text{Starting Rate} \\ \downarrow \\ \text{Lifetime Income} \end{array}$

## Legacy Decisions

- Who Gets What
- Not Included or Included Later



Adjustments are based on  
portfolio values, not inflation.

Higher Start = Lower Increases



# Clients want to spend less when they are afraid.

- Fixed v Discretionary
- Buckets



# Client and Co-Client Portfolio Composition

March 13, 2012

Total Assets as of 3/13/12: \$9,349,009

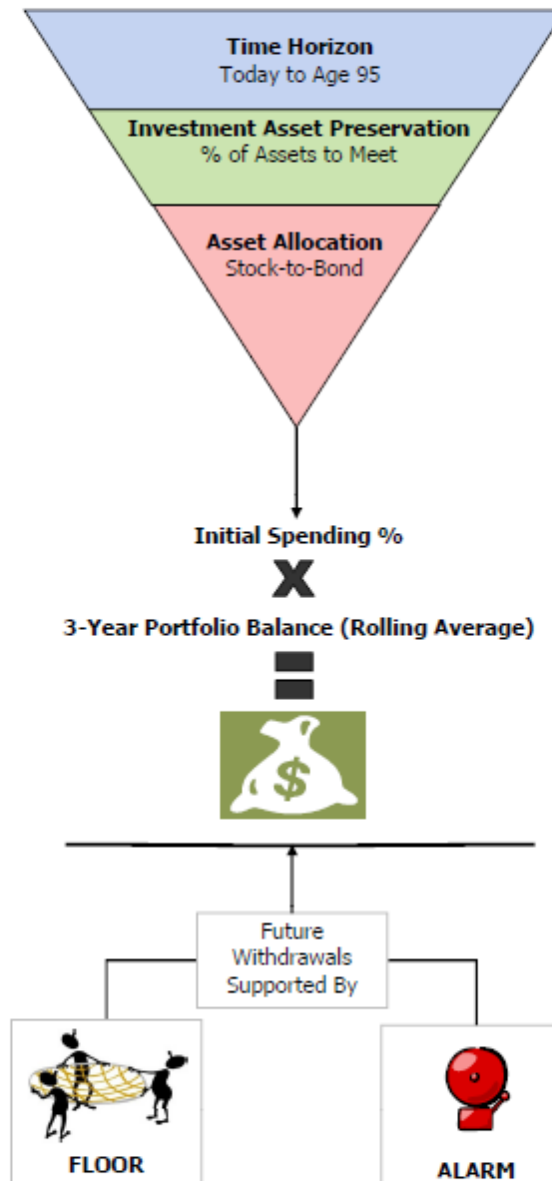
<b>70/30 Portfolio</b>	
Cash	\$57,448
Equity	\$5,098,422
Alternatives	\$629,512
Fixed Income	\$1,800,265
Total	<u>\$7,585,647</u>

<b>Lifestyle</b>	
Cash	\$458,709
Stonebridge	\$712,623
Bond Ladder	\$492,029
Total	<u>\$1,663,361</u>

<b>Cash for taxes</b>	
Cash	\$100,000
Total	<u>\$7,685,647</u>

# Client & Co-Client

## Determining Annual Spending Amount



## Client & Co-Client

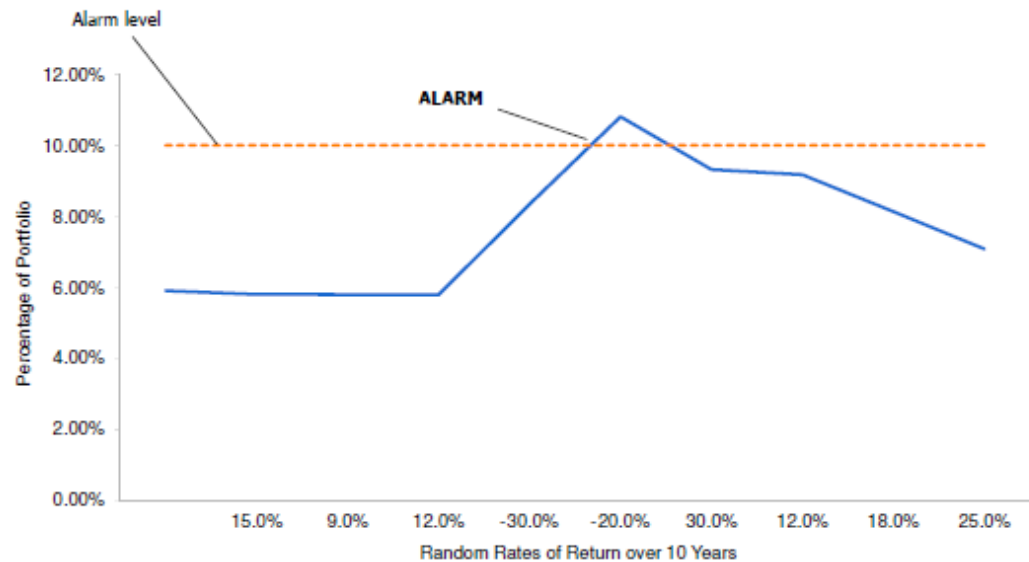
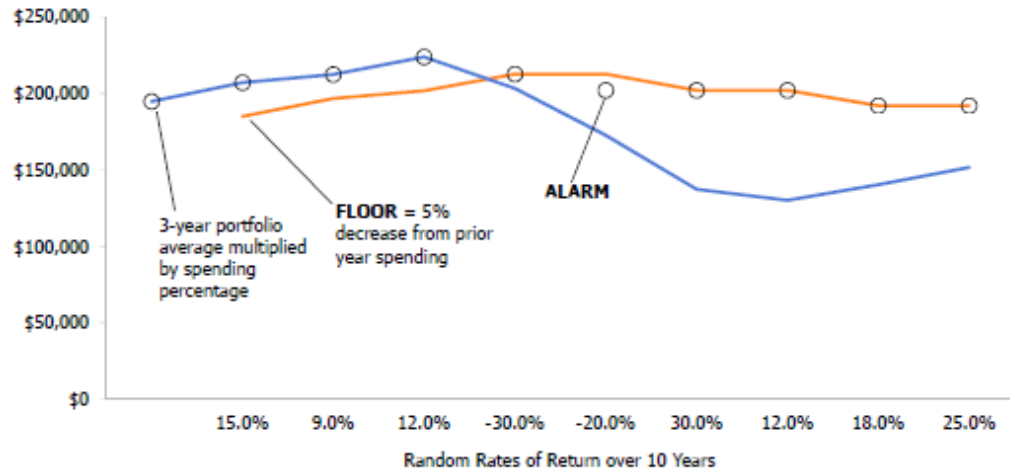
Spending Policy Illustration - Several Large Negative Years

April 2, 2012

Greater of floor or  
3-year average,  
unless alarm

Annual Spending Amount

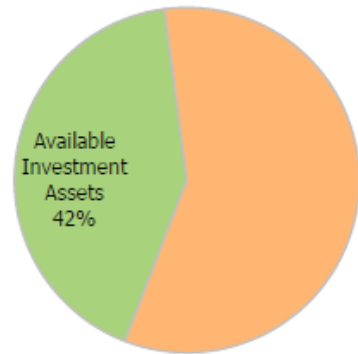
Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
\$194,818	\$207,173	\$212,506	\$223,971	\$212,772	\$202,134	\$202,134	\$202,134	\$192,027	\$192,027



# Client & Co-Client

Asset Summary

April 2, 2012



Legacy Assets  
58%

## Assets Considered in Spending Policy:

Description	Beginning of Year Value
Personal Accounts	\$2,000,000
Tax Deferred Accounts	\$2,000,000
<b>Total</b>	<b>\$4,000,000</b>

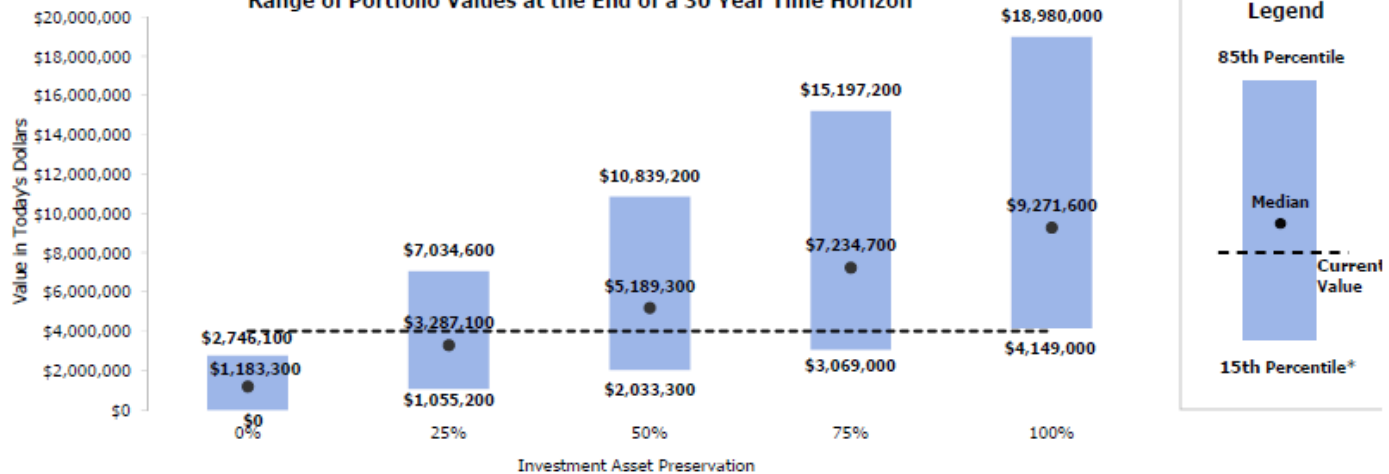
50%  
of Investment  
Assets Preserved

## Assets Excluded from the Analysis:

Description	Current Value
MN Home (equity)	\$700,000
Timeshares	\$50,000
<b>Total</b>	<b>\$750,000</b>

<b>Total Wealth</b>	<b>\$4,750,000</b>
<b>Total Wealth % Preserved</b>	<b>58%</b>

Assumes 80/20 Asset Allocation  
Range of Portfolio Values at the End of a 30 Year Time Horizon





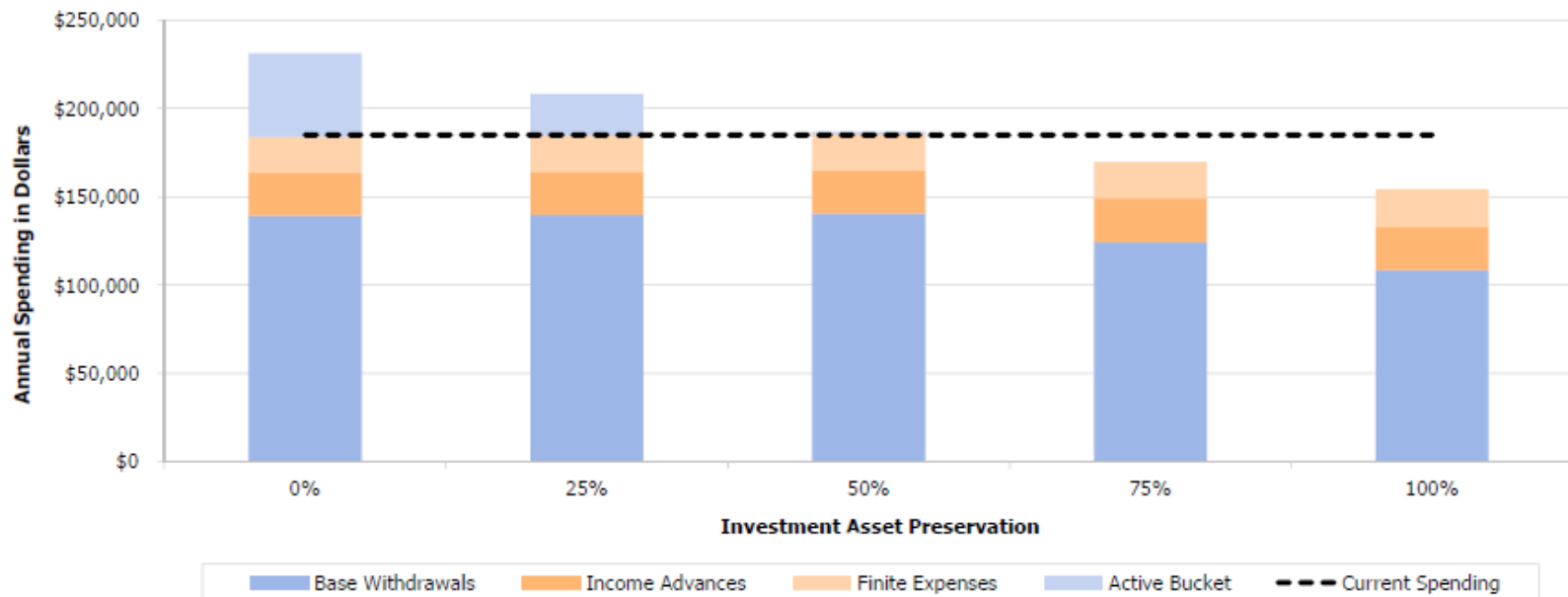
## Client & Co-Client

### TOTAL Spending Based on Legacy Goals

*April 2, 2012*

Investment Asset Preservation	0%	25%	50%	75%	100%
Income from Portfolio					
Social Security Advance	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Mortgage	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Other Withdrawals to Meet Base Spending	\$171,100	\$171,100	\$171,100	\$150,800	\$130,800
Active Spending Bucket	\$58,100	\$28,900	\$1,400	\$0	\$0
Less: Expenses					
Projected Taxes	(\$53,100)	(\$46,800)	(\$40,800)	(\$36,100)	(\$31,700)
<b>TOTAL Spending (Net of Taxes)</b>	<b>\$231,100</b>	<b>\$208,200</b>	<b>\$186,700</b>	<b>\$169,700</b>	<b>\$154,100</b>

Assumes 80/20 Asset Allocation and 30 Year Time Horizon

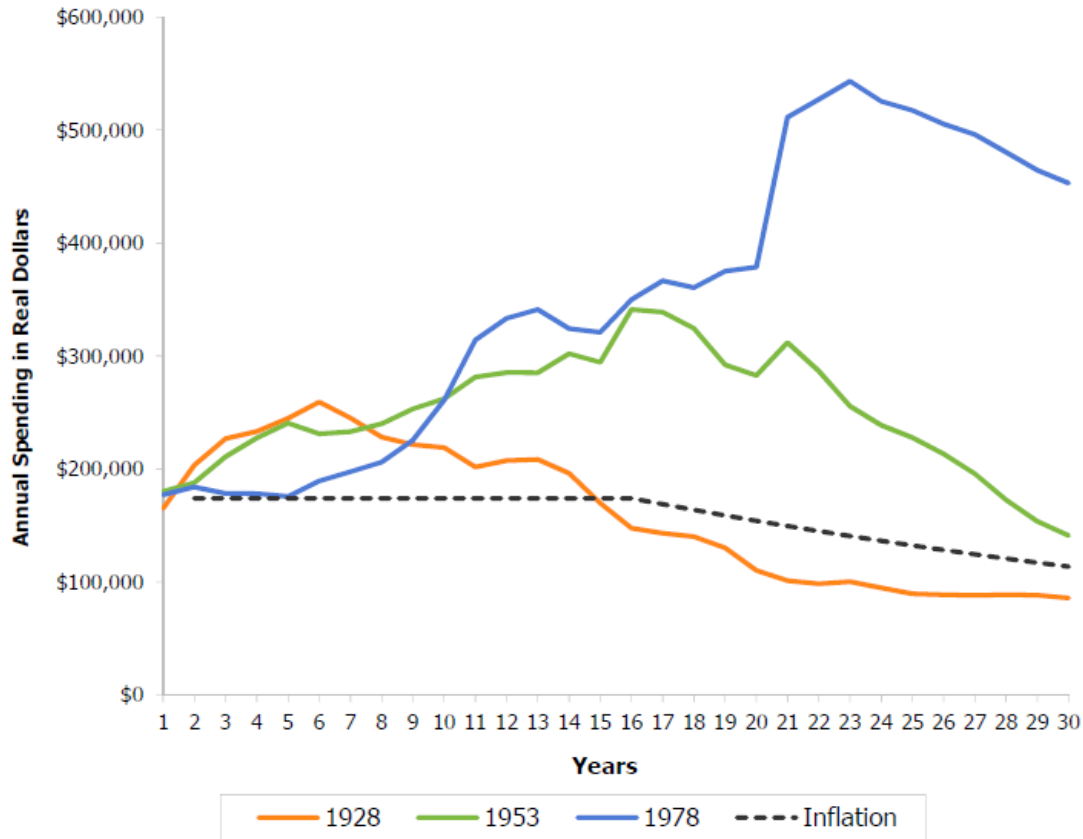


# Client & Co-Client

## Spending Examples

April 2, 2012

### Historical Comparison of Purchasing Power Assuming 50% Wealth Preservation



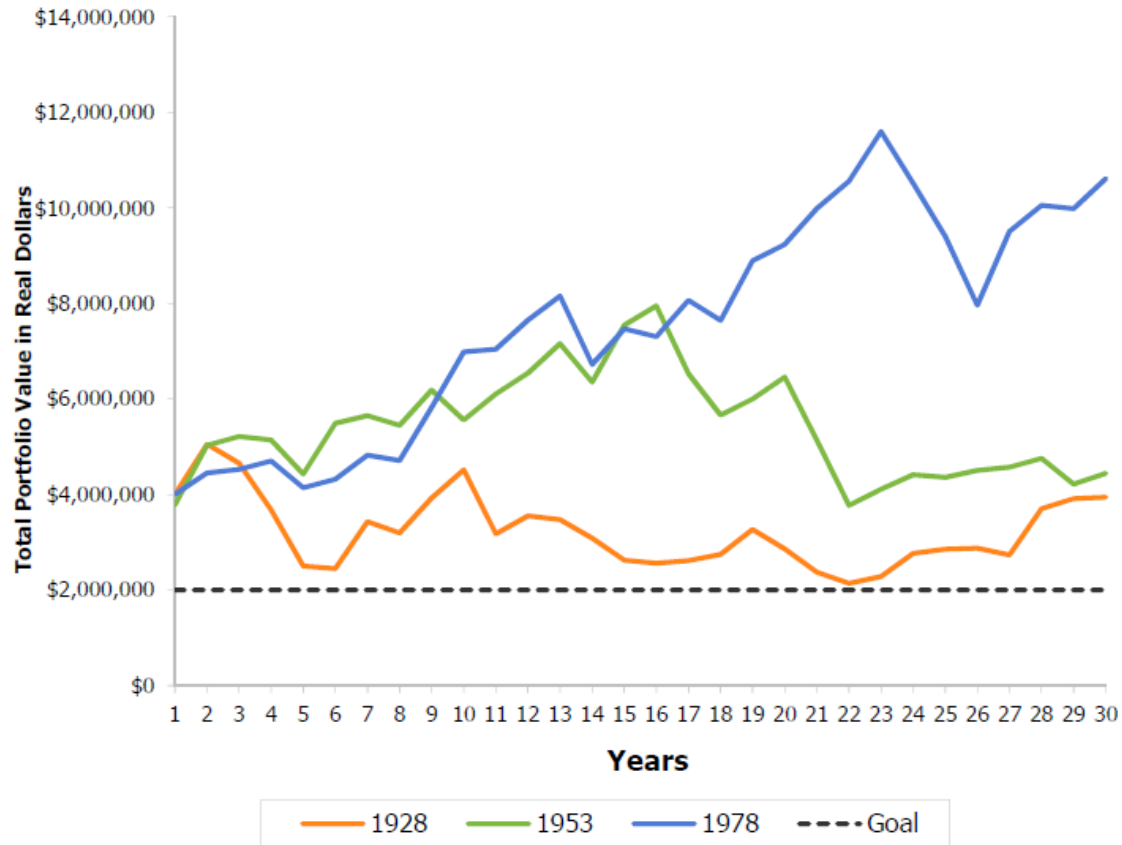
DISCLAIMER: Information is based historical rates of return from 1928 - 1957, 1953 - 1982, & 1978 - 2007

# Client & Co-Client

## Spending Examples

April 2, 2012

### Total Portfolio Values Assuming 50% Wealth Preservation



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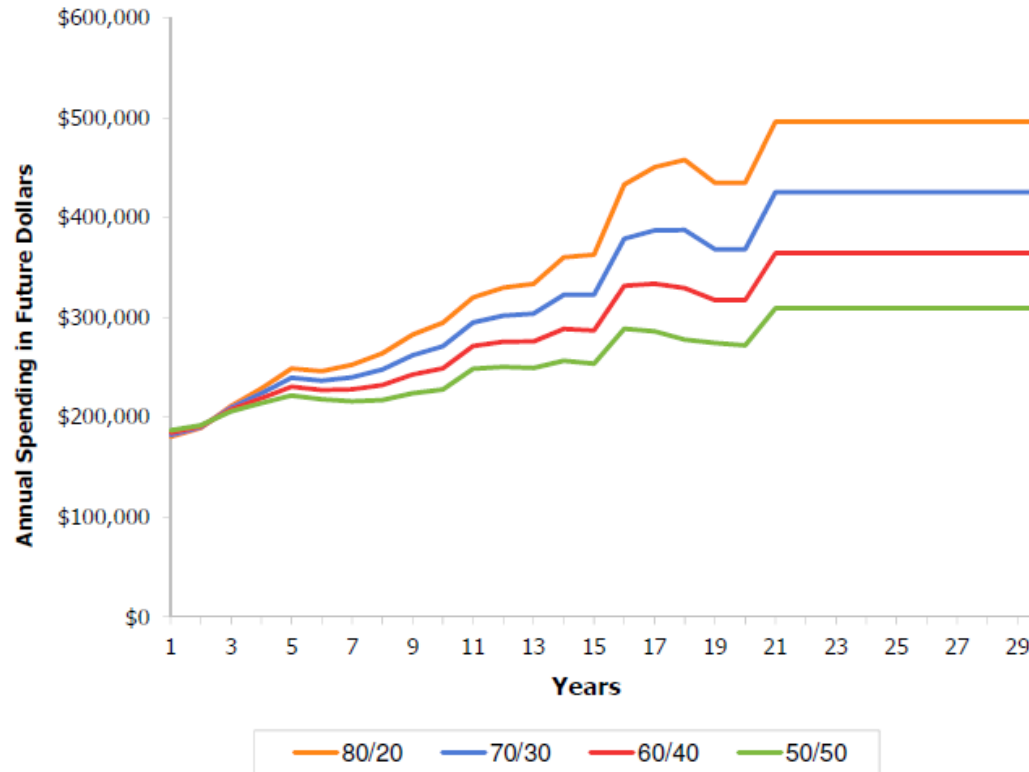
# Client & Co-Client

## Impact of Asset Allocation on Spending Policy

April 2, 2012

Asset Allocation	80/20	70/30	60/40	50/50
Initial Base Spending %	6.05%	6.30%	6.40%	6.35%
Net Present Value	\$6,824,700	\$6,118,300	\$5,504,400	\$4,943,100

Spending Policy Example with Historical Data  
Assuming 50% Wealth Preservation



DISCLAIMER: Information is based historical rates of return from 1953 - 1982

# Monte Carlo

- Failure Rate
- Standard Deviation



# Questions?

Be Our Guest  
Monday, October 29<sup>th</sup>



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