

# **2012** INDEPENDENT BROKER-DEALER SURVEY

SPONSORED BY



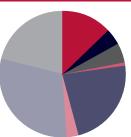




# 1. LPL Financial

Product Distribution			
Mutual Funds	13%		
Fixed Annuities	4%		
<b>Individual Securities</b>	5%		
Insurance	1%		
Variable Annuities	23%		
Real Estate	0%		
<b>Alternative Investments</b>	3%		
Asset Mgmt. Fees	30%		
Other	21%		

Contact: www.joinlpl.com Michael Herley 212.521.4897



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
12,847	3,338.5	259,862	87	0.2:1	328,515.6

#### **Specialization**

Provides advisors with a full range of financial products. Offers expertise in a broad range of wealth management and financial planning support and services including advisory consulting, retirement planning and trust services.

## **Compliance Support**

Platform of compliance technology and services is designed to serve advisors. The compliance platform serves as business partner to advisors while working closely with them and acting proactively on their behalf.

# 2. Ameriprise Financial

## **Product Distribution Mutual Funds Fixed Annuities Individual Securities** Insurance Variable Annuities Real Estate 4% Alternative Investments 0% 0% Asset Mgmt. Fees

Contact: www.joinameriprise.com Manish Dave 612.671.0932



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
7.500	2.841.1	378.813	up to 95	N/A	248 628 9

#### Specialization

Retirement, alternatives, insurance, annuities, asset management.

#### **Compliance Support**

Provides field and corporate compliance resources and online compliance snapshots with best practices, product advice and risk reduction tips. Works with regulators and trade groups to support clients and advocate for reasonable solutions. Centrally supervised field reps oversee trades, accounts, advice, OBAs and other activities and functions.

# 3. Raymond James Financial Services

Product Distribution		
Mutual Funds	27%	
Fixed Annuities	2%	
<b>Individual Securities</b>	11%	
Insurance	1%	
Variable Annuities	15%	
Real Estate	0%	
Alternative Investments	0%	
Asset Mgmt. Fees	41%	
Other	3%	

Contact: www.advisorchoice.com Bill Van Law 888 900 7041



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
3.182	1,186.9	373,033	90	1:1.25	150,100.0

### Specialization

Advisors have access to resources and expertise to help guide their practice and support their specialties. These include wealth solutions; retirement solutions; financial planning; alternative investments; RJ Trust; RJ Bank; RJ Insurance Group; Fixed Income; Mutual Funds; Equity Research; Investment Banking; Capital Markets and RJ Marketing.

### Compliance Support

Compliance specialists support financial advisors and fulfill mutual regulatory and risk management responsibilities.

# 4. Lincoln Financial Network

#### **Product Distribution Mutual Funds** 11% **Fixed Annuities** 1% Individual Securities 1% **37**% Insurance Variable Annuities Real Estate Alternative Investments Asset Mgmt. Fees Other

Contact: www.JoinLFN.com Christopher W. Flint 866.536.6630



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
8.148	784.8	N/A	52–95	N/A	140.720.2

### Specialization

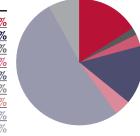
Provides personalized solutions to help business owners, professionals, executives and retirees develop estate, business succession, retirement and investment plans. Partnerships have been developed with regional and national accounting firms, financial institutions, banks and stock brokerage firms to help advisors penetrate their target market.

### Compliance Support

Advisors are given guidance in identifying and resolving issues affecting their business, including developing and maintaining a privacy policy, creating client agreements, providing proper notification of advisory fees in compliance with custody rules and regulatory form filing.

# 5. Commonwealth Financial Network

Product Distribution				
Mutual Funds	16%			
Fixed Annuities	0%			
<b>Individual Securities</b>	2%			
Insurance	3%			
Variable Annuities	15%			
Real Estate	0%			
Alternative Investments	4%			
Asset Mgmt. Fees	52%			
Other	8%			



Contact: www.commonwealth.com Andrew Daniels 866.462.3638

Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
1,415	640.4	452,550	91	1:2.6	63,762.0

#### **Specialization**

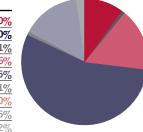
Provides an infrastructure that offers the advisory services, research, and other resources needed to deliver what's best for clients. Direct access to support needed at every level, including that from managing partners which helps ensure you can advocate effectively for clients.

# **Compliance Support**

Company's professionals act as advisors' partners and counselors. Focus is on helping advisors achieve goals rather than simply dictating rules.

# 6. AXA Advisors

#### **Product Distribution Mutual Funds** 0% **Fixed Annuities Individual Securities** 1% Insurance 16% Variable Annuities 1% Real Estate Alternative Investments 0% Asset Mgmt. Fees



Contact: www.AXA-Equitable.com Michele Baron 212.314.5434

Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
5 284	572.5	108.346	50–80	1:26	22.106.0

#### Specialization

Offers a wide spectrum of financial products to help clients work towards their financial objectives. These include financial protection and wealth management products such as investment products and asset management services, life insurance, annuity, 401(k) and 403(b) products.

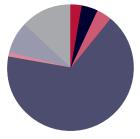
#### **Compliance Support**

Each supervisory branch has a registered principal dedicated to compliance functions. Financial professionals are supported by a professional, centralized corporate compliance unit that provides compliance review of marketing materials and communications, conducts surveillance and exams, and manages regulatory matters.

# 7. Met Life Securities (Part of MetLife Broker-Dealer Group)

Product Distribution	
Mutual Funds	3%
Fixed Annuities	4%
<b>Individual Securities</b>	0%
Insurance	4%
Variable Annuities	67%
Real Estate	0%
Alternative Investments	1%
Asset Mgmt. Fees	8%
Other	13%





Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
5,198	560.4	107,816	64	N/A	17,441.8

### Specialization

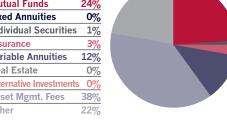
Specialization includes insurance and annuity strategies, retirement and estate planning, Education funding, financial planning, investment and savings solutions, wealth management and advisory services, brokerage services, private wealth solutions, alternative investments.

### Compliance Support

Services include centralized compliance support, advice, and on-site training for all registered reps through a corporate ethics and compliance team which interprets regulatory requirements, establishes work processes, and addresses compliance issues.

# 8. Northwestern Mutual

Product Distribution				
Mutual Funds	24%			
Fixed Annuities	0%			
<b>Individual Securities</b>	1%			
Insurance	3%			
Variable Annuities	12%			
Real Estate	0%			
<b>Alternative Investments</b>	0%			
Asset Mgmt. Fees	38%			
Other	22%			



Contact: www.northwesternmutual.com Jennifer O'Leary 414.665.2542

Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
5,804	510.1	87,895	up to 90	1:23.5	71,330.1

### Specialization

Helps its policy owners and clients achieve financial security. Assists helps clients determine their financial security needs and then address those needs using a wide range of products and services. Northwestern Mutual and its subsidiaries also offer an array of solutions.

# Compliance Support

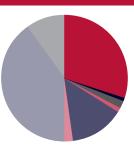
Reps are supported through approval of marketing materials, compliance manuals and supervisory procedures, complaints and sales practices investigations, errors and omissions insurance, securities and insurance transaction monitoring.



# 9. Securities America

Product Distribution	
Mutual Funds	30%
Fixed Annuities	1%
<b>Individual Securities</b>	2%
Insurance	1%
Variable Annuities	14%
Real Estate	0%
<b>Alternative Investments</b>	2%
Asset Mgmt. Fees	40%
Other	10%

Contact: www.ioinsai.com Gregg Johnson 800.747.6111 ext 1002



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
1,536	444.3	289,258	95	1:3.92	39,100.0

#### **Specialization**

A flexible advisory platform is provided supporting the hybrid RIA model; industryleading programs in income distribution, fee-based business and practice growth; and a service culture focused on advisors and their clients.

#### **Compliance Support**

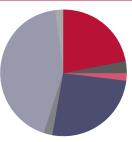
Compliance technology helps advisors fulfill regulatory obligations, from trade review to advertising review tracking, automated email surveillance, online firm element education, and automatic imaging for all documents.

# 10. Royal Alliance

## **Product Distribution Mutual Funds Fixed Annuities** 3% **Individual Securities** Insurance Variable Annuities 26% Real Estate Alternative Investments 0% Asset Mgmt. Fees

Contact: www.royalalliance.com

Kevin Beard 800.821.5100 ext 5406



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
1 757	401.9	228 730	80 Q7	1.7 /	12 662 3

#### Specialization

Independent broker-dealer offers completely open architecture platform, allowing advisors of all specialties to operate their practices in a way that makes sense for them.

#### **Compliance Support**

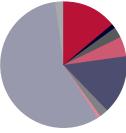
Dedicated compliance staff support advisors with additional supervision support at OSJ level. Online advisor compliance tools allow for fast and convenient fulfillment of compliance requirements. Social Media compliance is streamlined and access to a library of nearly 5,000 pre-approved, customizable marketing and advertising pieces make staying compliant easy.

# 11. Cambridge Investment Research

Product Distribution		
Mutual Funds	14%	
Fixed Annuities	1%	
<b>Individual Securities</b>	3%	1
Insurance	5%	
Variable Annuities	15%	١
Real Estate	2%	
Alternative Investments	1%	
Asset Mgmt. Fees	57%	
Other	2%	

Contact: www.joincambridge.com Kyle Selberg

800.777.6080 ext 1163



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
2,115	396.9	198,217	91	1:4.8	42,030.7

### Specialization

Whether it is long-term succession solution, emergency business continuity plans, hybrid fee and commission models, social media, corporate RIA choices, Real Practice Management, the Retirement Center featuring our qualified plan expertise, or outsourcing solutions including use of a virtual assistant—solutions are based on achieving mutual success in an independent environment.

### Compliance Support

Provides common-sense compliance to rep-advisors by analyzing each individual situation. The team is dedicated to providing routine guidance and support, prompt advertising review, required training assistance, and portability of client information.

# 12. NFP Advisor Services Group (& Affiliates)

#### **Product Distribution Mutual Funds** 11% 0% **Fixed Annuities** 2% Individual Securities **31**% Insurance Variable Annuities Real Estate Alternative Investments Asset Mgmt. Fees Other

Contact: www.nfp.com Ken Jones 512.697.6162



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
1.345	369.2	274.482	93	1:8	9.682.3

### Specialization

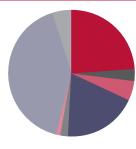
Provides service, technology and training to independent financial advisors, RIAs and hybrid RIAs specializing in wealth management and/or corporate services.

## Compliance Support

Compliance staff and monitoring systems assist producers in growing their brokerage and investment advisory business within the regulatory environment.

# 13. Financial Network Investment Corporation (A Cetera Company)





Contact: www.financialnetwork.com Dylan Banionis 310.257.7453

Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
1.842	351.8	191.005	up to 88	1:4.5	40.905.9

#### Specialization

Our regional model, combining Cetera's resources with local support from regional teams, helps Financial Network promote growth at every stage of an advisor's career, from training and mentoring new advisors to assisting in business planning, practice acquisitions and succession planning.

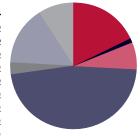
# **Compliance Support**

Staff partners with reps to monitor the regulatory environment, rule changes and promote best practices in compliance and risk management. Nationwide meetings, compliance alerts, and a proprietary CE program are offered.

# 14. MML Investors Services

# **Product Distribution**

Mutual Funds	18%
Fixed Annuities	1%
<b>Individual Securities</b>	0%
Insurance	7%
Variable Annuities	47%
Real Estate	3%
<b>Alternative Investments</b>	0%
Asset Mgmt. Fees	15%
Other	9%



Contact: www.massmutual.com

Bill McCauley 413.744.1332

Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
4 156	2/17 //	83 570	86	1.20.0	30 134 0

# **Specialization**

#### **Compliance Support**

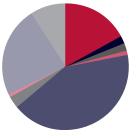
Through the firm's intranet site, all reps have on-line access to compliance tools, including policy/procedures manuals, continuing education modules, and an approved communications library.

# 15. National Planning Corporation

## **Product Distribution**

Mutual Funds	17%
Fixed Annuities	2%
<b>Individual Securities</b>	2%
Insurance	1%
Variable Annuities	42%
Real Estate	3%
Alternative Investments	1%
Asset Mgmt. Fees	23%
Other	9%

Contact: www.natplan.com John C. Johnson 800.881.7174



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
1,410	335.9	223,962	91	1:7	N/A

### Specialization

Builds and maintains close relationships with advisors, and is dedicated to three core initiatives: technology, advisory service and practice management.

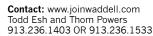
### Compliance Support

The compliance department is comprised of advertising review, sales supervision, surveillance, licensing and registration, dispute resolution, audit and examination and investment adviser units.

# 16. Waddell & Reed

### Product Distribution

Mutual Funds	22%
Fixed Annuities	1%
<b>Individual Securities</b>	1%
Insurance	8%
Variable Annuities	22%
Real Estate	0%
Alternative Investments	0%
Asset Mgmt. Fees	46%
Other	0%





Advisors are provided an environment which offers practice model flexibility of an independent model and the support and resource infrastructure of a full-service firm.

AUM

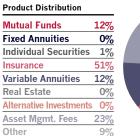
(\$MM)

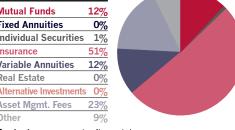
2011

31,709.0

Offers protection for the advisor's practice, ensuring that all applicable FINRA, SEC and state regulations, as well as internal policies, are followed. Field office examiners conduct on site audits, assist with customer complaints and review marketing materials.

# 17. Securian Financial Services





Contact: www.securianfinancial.com Robert Subjects 651.665.5887

Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
991	282.5	285,100	87	1:9	12,585.5

# **Specialization**

#### Compliance Support

Offers compliance training for field principals and advisors, supplies manuals, provides consulting and advertising review. Provides branch inspections, annual compliance requirements disclosure documents along with aAnnual offering Code of Ethics requirements.

# 18. FSC Securities Corporation

# **Product Distribution Mutual Funds**

0% **Fixed Annuities** 3% **Individual Securities** Insurance Variable Annuities Real Estate Alternative Investments Asset Mgmt. Fees

Contact: www.joinfsc.com Josh Hayes

800.547.2382 ext 7495



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
1 081	273 1	252 620	80_97	1.7.4	29 422 7

#### Specialization

Independent broker-dealer offers open architecture platform, allowing advisors of all specialties to operate their practices in a way that makes sense for them.

#### **Compliance Support**

Dedicated compliance staff support advisors with additional supervision support at OSJ level. Online advisor compliance tools allow for fast and convenient fulfillment of compliance requirements. Social Media compliance is streamlined and access to a library of nearly 5,000 pre-approved, customizable marketing and advertising pieces make staying compliant easy.

# 19. New England Securities (Part of the MetLife Broker-Dealer Group)

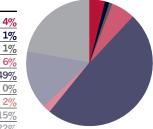
#### 4% **Mutual Funds** 1% **Fixed Annuities Individual Securities** 1% Insurance Variable Annuities 49% Real Estate

**Product Distribution** 

2% Alternative Investments Asset Mgmt. Fees Other Contact: www.nef.com

Alvssa Garrick

800.731.7109



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
1,789	266.6	149,032	82	N/A	15,269.6

### Specialization

Specialization includes insurance and annuity strategies, retirement and estate planning, education funding, financial planning, investment and savings solutions, wealth management and advisory services, brokerage services, private wealth solutions, alternative investments.

### Compliance Support

Offers centralized compliance support, advice, and on-site training to all its registered reps through its ethics and compliance team, which partners with the firm to interpret regulatory requirements, establish work processes, and address compliance issues

# 20. ING Financial Partners

#### **Product Distribution Mutual Funds** 18% 4% **Fixed Annuities** Individual Securities 13% 4% Insurance Variable Annuities Real Estate Alternative Investments Asset Mgmt. Fees Other



Contact: www.ingfinancialpartners.com
Bonnie Reed
800.356.2906 ext 86705

Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
2,506	265.8	106,056	89	1:19	27,244.0

### Specialization

Provides financial professionals with the programs, technology, products and support to help individuals and institutions grow, protect and enjoy their wealth. Advisors find value through closely aligned distribution channels, quality broker-dealer and advisory services, branded marketing, depth of ING resources and field manager support.

### Compliance Support

The compliance team offers full-service compliance support including a network of field OSJ managers and supervisors, home office trade review and advertising review, centralized support for annual compliance meetings, convenient on-line firm element CE and a turnkey platform for ADV Part 2B brochure maintenance.make staying compliant easy.

# 21. Signator Investors

Product Distribution	
Mutual Funds	14%
Fixed Annuities	1%
<b>Individual Securities</b>	0%
Insurance	42%
Variable Annuities	29%
Real Estate	0%
Alternative Investments	1%
Asset Mgmt. Fees	12%
Other	1%



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
1,649	257.7	156,305	84	1:9	9,457.5

**Specialization** 

#### Compliance Support

An educated and knowledgeable staff conducts field exams, reviews advertising, and investigates customer complaints and regulatory inquiries. In addition, the management team is always available to answer any questions.

Contact: www.johnhancockfinancialnetwork.com Julie Clark

617.572.6524

# 22. Woodbury Financial Services

#### **Product Distribution Mutual Funds** 0% **Fixed Annuities** 0% **Individual Securities** Insurance 16% 52% Variable Annuities Real Estate Alternative Investments 1% Asset Mgmt. Fees



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
1.450	253.9	175.106	93	1:7	23.663.8

#### Specialization

Provides advanced market support; practice development.

#### **Compliance Support**

Suitability review, correspondence review and personalized advertising review are centralized at the home office. Reps are informed about industry rules and firm procedures through training programs, online procedures manual and weekly emails.

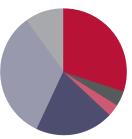
Contact: www.woodburyfinancial.com

Gary N. Bender 651.702.1800

# 23. H.D. Vest Financial Services

Product Distribution						
30%						
0%						
4%						
3%						
20%						
0%						
0%						
33%						
10%						





Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
4,701	244.0	51,912	50–90	1:16	27,663.0

### Specialization

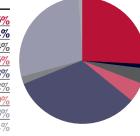
For more than 25 years, the firm has focused on the tax professionals' unique needs by offering training support and multifaceted solutions to ensure clients' needs are met now and into the future.

## **Compliance Support**

Advisors are provided with compliance training and oversight. A compliance officer is assigned to each advisor and visits on a regular schedule. Advisors attend annual compliance training and receive instruction on setting up the required client transaction files. Advisors can contact the compliance department by phone or online submission and get a quick and accurate response.

# 24. SagePoint Financial

#### **Product Distribution Mutual Funds** 26% 1% **Fixed Annuities** 4% Individual Securities Insurance Variable Annuities Real Estate **Alternative Investments** Asset Mgmt. Fees Other



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
1,551	237.9	153,420	80	1:7.4	25,173.6
Specializatio	n				

Independent broker-dealer offers completely open architecture platform, allowing advisors of all specialties to operate their practices in a way that makes sense for them.

## **Compliance Support**

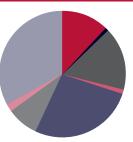
Dedicated compliance staff support advisors with additional supervision support at OSJ level. Online advisor compliance tools allow for fast and convenient fulfillment of compliance requirements. Social Media compliance is streamlined and access to a library of nearly 5,000 pre-approved, customizable marketing and advertising pieces make staying compliant easy.

Contact: www.sagepointfinancial.com Jeff Auld 602.744.3120

# 25. First Allied Securities

Product Distribution	
Mutual Funds	12%
Fixed Annuities	1%
<b>Individual Securities</b>	16%
Insurance	1%
Variable Annuities	27%
Real Estate	8%
<b>Alternative Investments</b>	2%
Asset Mgmt. Fees	33%
Othor	007

Contact: www.firstallied.com Matthew Bassuk 800.336.8842



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
631	234.9	372,330	88	1:3	23,336.7

#### **Specialization**

Advisors' revenue is grown by investing in integrated wealth management solutions and a top-rated education platform that delivers solutions for clients. The company is dedicated to helping independent advisors achieve their individual goals.

#### **Compliance Support**

Resources in planning, information security, advisory and commissions are offered. Support is given to RIAs and advisors who have a hybrid business model.

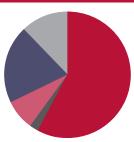
# 26. Princor Financial Services Corporation

#### **Product Distribution**

Mutual Funds	58%
Fixed Annuities	0%
Individual Securities	2%
Insurance	8%
Variable Annuities	20%
Real Estate	0%
<b>Alternative Investments</b>	0%
Asset Mgmt. Fees	0%
Other	12%

Contact: www.princor.com Mark Nordman

888.774.6267 ext. 20729



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
2.014	229.4	113.878	45–85	1:24	18.126.3

#### Specialization

A member provides registered reps and investment advisor representatives with a wide range of products and services designed to help individuals, groups, and businesses achieve their financial goals.

#### **Compliance Support**

OSJ duties are handled by the home office. Regional compliance officers support the field offices and representatives.

# 27. INVEST Financial Corporation

Product Distribution	
Mutual Funds	18%
Fixed Annuities	5%
<b>Individual Securities</b>	7%
Insurance	1%
Variable Annuities	35%
Real Estate	3%
<b>Alternative Investments</b>	2%
Asset Mgmt. Fees	17%
Asset Mgmt. Fees Other	17% 12%

Contact: www.investfinancial.com **Business Development Team** 800 245 4732



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
1,157	217.3	149.055	89	1:6	N/A

### Specialization

Offers a full-service, multi-channel broker/dealer. INVEST prides itself on its commitment to provide financial advisors with the essential tools, products, practice management support, resources and technology to service their clients effectively.

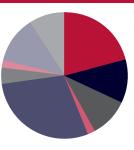
# **Compliance Support**

Support the interests of its reps by offering a comprehensive business continuity plan, regular communications to the field, quick turnaround of advertising and sales literature review, annual branch exams, Web-based continuing education, and online compliance manuals and guides.

# 28. PrimeVest Financial Services (A Cetera Company)

#### **Product Distribution Mutual Funds** 21% 11% **Fixed Annuities** Individual Securities 10% 2% Insurance Variable Annuities 4% Real Estate **Alternative Investments** Asset Mgmt. Fees Other

Contact: www.primevest.com Sean Casey 770.792.7903



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
1.413	172.5	101.409	N/A	1:2.75	801.5

### Specialization

As specialists in serving banks, credit unions and their advisors, PrimeVest Financial brings a level of understanding and respect for the clients' unique cultures.

## **Compliance Support**

The compliance structure is designed to comply with all applicable banking and credit union laws and regulations. An experienced staff partners with reps to monitor the regulatory environment, rule changes and promote best practices in compliance and risk management. Nationwide meetings, compliance alerts, and a proprietary CE program are also offered.

# 29. Multi-Financial Securities Corporation (A Cetera Company)

Product Distribution	
Mutual Funds	17%
Fixed Annuities	0%
Individual Securities	3%
Insurance	5%
Variable Annuities	26%
Real Estate	5%
Alternative Investments	3%
Asset Mgmt. Fees	36%
Other	5%





Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
824	164.4	183,137	80–95	1:2.2	3,507.7

#### **Specialization**

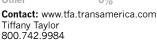
Focuses on helping independent entrepreneurial advisors build stronger client relationships and grow their businesses. The consultative, peer-to-peer approach lets advisors determine what tools and practice development support is needed to grow businesses with the help of like-minded financial professionals.

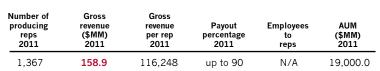
# **Compliance Support**

Staff partners with reps to monitor the regulatory environment, rule changes and promote best practices in compliance and risk management. Nationwide meetings, compliance alerts, and a proprietary CE program are offered.

# 30. Transamerica Financial Advisors

#### **Product Distribution Mutual Funds Fixed Annuities** 5% **Individual Securities** 2% Insurance 6% Variable Annuities 40% 3% Real Estate Alternative Investments 0% 19% Asset Mgmt. Fees





#### Specialization

A full service broker dealer offering a product platform including mutual funds, insurance, variable annuities, LP's, individual securities and fee products.

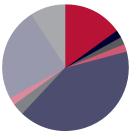
#### **Compliance Support**

Provides guidance and support to ensure advisors are compliant within our evolving and tightly regulated industry. Services include regulatory oversight, RIA compliance, customer complaint handling, and surveillance monitoring.

## 31. SII Investments

#### **Product Distribution Mutual Funds** 15% 2% **Fixed Annuities Individual Securities** 2% Insurance Variable Annuities 41% 3% Real Estate 2% Alternative Investments Asset Mgmt. Fees

Contact: www.siionline.com Steve Van Domelen 800.426.5975 ext 32699



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
568	151.2	248,231	91	1:7	N/A

### Specialization

Feedback is solicited from reps on nearly every aspect of the operation. A state-of-theart advisory platform is provided that gives advisors access to three distinct solutions for managing client assets.

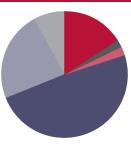
# **Compliance Support**

Technology automates compliance checks, disclosures and blotters at a transactional level, and the due diligence team maintains approved product lists. An investment advisory compliance department focuses on the unique aspects of IA suitability.

# 32. Park Avenue Securities

#### **Product Distribution Mutual Funds** 16% 0% **Fixed Annuities** 2% Individual Securities Insurance Variable Annuities Real Estate 0% Alternative Investments 0% Asset Mgmt. Fees

Contact: www.guardianlife.com Jill Cooley 212.919.3472



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
2.188	140.3	64.112	up to 85	1:19	15.310.2

### Specialization

An insurance-affiliated broker-dealer and registered investment adviser. A full array of products and services are offered, such as mutual funds, variable annuities, variable life, retirement plans, equities (stocks, bonds, and option) and advisory programs.

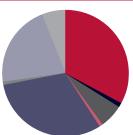
### Compliance Support

Comprehensive compliance support is offered through a home office compliance department as well as local field compliance officers who provide direction and guidance on an ongoing basis. This is accomplished through training, support, meetings, and access to various technology tools.

# 33. Cadaret, Grant & Company

Product Distribution				
Mutual Funds	33%			
Fixed Annuities	1%			
<b>Individual Securities</b>	6%			
Insurance	1%			
Variable Annuities	31%			
Real Estate	1%			
Alternative Investments	0%			
Asset Mgmt. Fees	21%			
Other	6%			





Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
804	135.1	168,035	90	1:8	2,548.1

#### **Specialization**

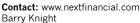
Specializes in serving independent advisors with exceptional customer service. The expertise and stability offered are necessary ingredients to help build the practice and achieve success.

#### Compliance Support

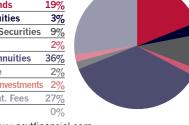
The compliance department is a partner and counselor to help advisors remain compliant in a highly-regulated industry. They provide guidance and advice regarding how various rules and regulations apply to each advisor's unique businessmonitoring and protecting advisors' interests and working proactively to avoid potential matters of confusion.

# 34. NEXT Financial Group

## **Product Distribution Mutual Funds Fixed Annuities** 9% **Individual Securities** Insurance Variable Annuities 36% Real Estate Alternative Investments Asset Mgmt. Fees



877.876.6398



Contact: www.nextfinancial.com

Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
810	125.1	154 000	89	1.6 53	14 172 0

#### Specialization

NEXT is the original Rep Owned firm and builds equity in its reps practices through significant financial investment coupled with hometown marketing support and services.

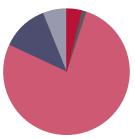
#### **Compliance Support**

Compliance is fundamental to serving not only the investing public but the needs of the reps. NEXT Compliance is committed to providing quick, user friendly service focused on finding effective and compliant solutions to the business needs of reps.

# 35. M Holdings Securities

#### **Product Distribution** 4% **Mutual Funds** 0% **Fixed Annuities Individual Securities** 1% Insurance Variable Annuities Real Estate 0% Alternative Investments 0% Asset Mgmt. Fees

Contact: www.mfin.com Connie Morrison 503.414.7400



-	lumber of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
_	503	123.5	245,484	96	1:10	24,164.8

### Specialization

M Holding Securities is a community of independently owned organizations sharing a common focus: to customize wealth accumulation and preservation plans for ultraaffluent individuals, corporate executives and Fortune 1000 companies. Provides a full service independent broker-dealer and registeredinvestment sAdviser providing unique and extensive financial services platforms, products and technology solutions.

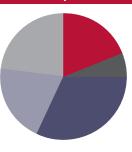
### Compliance Support

Works with reps to provide day-to-day compliance support including field communications, educational webcasts, web-based CE programs with tracking functionality, web-based compliance manuals and timely advertising and sales literature review.

# 36. Ameritas Investment Corporation

#### **Product Distribution Mutual Funds** 19% 0% **Fixed Annuities** Individual Securities 6% 0% Insurance Variable Annuities Alternative Investments Asset Mgmt. Fees Other

Contact: www.aicinvest.com Wendell Hutsell 800.335.9858



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
1,312	120.6	92,000	82	1:10	2,563.0

### Specialization

Employs a proprietary fixed income unit that focuses mostly on public finance through individual municipal underwriting and distribution mostly in the state of Nebraska.

## **Compliance Support**

Provides support for all three main lines of business which are broker/dealer, investment advisory and capital markets. Compliance manuals, business forms, advertising and office inspections are core to the support provided.

# 37. Walnut Street Securities (A Part of MetLife Broker-Dealer Group)

Product Distribution		
Mutual Funds	7%	
Fixed Annuities	0%	
<b>Individual Securities</b>	2%	
Insurance	3%	
Variable Annuities	35%	
Real Estate	0%	
<b>Alternative Investments</b>	1%	
Asset Mgmt. Fees	22%	Ì
Other	30%	

Contact: www.walnutstreet.com Craig Markham 877.WALNUT1



#### **Specialization**

Understands business is about building relationships. They recognize and honor the trust and confidence placed in the company by current independent financial professionals and their clients.

#### **Compliance Support**

Provides regional compliance model which ensures that all registered representatives have support and guidance to conduct their day-to-day business. Including advertising and sales material review, investment advisory issues and sales support.

# 38. American Portfolios Financial Services



Contact: www.americanportfolios.com Timothy O'Grady 631.870.8285



#### Specialization

Specializes in supporting financial professionals with stand-alone or ensemble practices who adopt a hybrid business model. Within this space, the firm is equipped to accommodate all mixes of business from transactional, to transactional plus fee-based, to transactional/outside RIA.

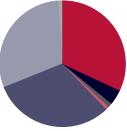
#### **Compliance Support**

An online business processing and supervisory review solution is offered that efficiently manages workflows between advisors, their supervision hierarchy and product distribution channels. Colleagues spend less time processing business and more time seeing clients

# 39. Lincoln Investment Planning

Product Distribution					
Mutual Funds	32%				
Fixed Annuities	4%				
<b>Individual Securities</b>	1%				
Insurance	1%				
Variable Annuities	31%				
Real Estate	0%				
<b>Alternative Investments</b>	0%				
Asset Mgmt. Fees	30%				
Other	1%				

Contact: www.lincolninvestment.com Ed Forst 215 881 4553



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
645	106.5	134,105	Varies	N/A	11,103.9

### Specialization

A full-service broker-dealer and leading provider of quality investment and retirement products and services to over 2,950 school districts, universities, hospitals and other non-profit and community-based organizations.

# **Compliance Support**

Offers assistance in transitioning new reps, and the training of assistants as well as supervisors. Advisors have a direct line to the compliance staff for consultation and guidance in regards to securities, insurance and advisory products and services.

# 40. Genworth Financial Investment Services

## **Product Distribution Mutual Funds** 34% 2% **Fixed Annuities Individual Securities** 2% Insurance Variable Annuities Real Estate Alternative Investments **Asset Mgmt. Fees**



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
1,662	105.7	63,500	80	1:17	14,124.0

### Specialization

Specialize in helping tax and accounting professionals successfully integrate wealth management into their practices.

## Compliance Support

Support includes assisting with branch exam preparation and annual compliance training. Office setup, registration and licensing, and review of client investment activity are also offered.

**Employees** 

reps

1:9.1

ΔUM

(\$MM)

2011

1,960.0

# 41. ProEquities



Contact: www.proequities.com Taylor Lovell 205.268.5109



**Compliance Support** 

# 42. Triad Advisors

#### **Product Distribution Mutual Funds** 0% **Fixed Annuities Individual Securities** Insurance 14% Variable Annuities 0% Real Estate 9% Alternative Investments Asset Mgmt. Fees

Contact: www.triad-advisors.com Nate Stibbs 800.720.4003



#### Specialization

Offers a comprehensive broker dealer solutions for hybrid RIAs since inception in 1998. Their processes, products and people are committed to supporting the hybrid model.

#### **Compliance Support**

Believes in a pro-business, common-sense approach to helping advisors navigate the ever-changing compliance and regulatory landscape. Resources and support tools are provided to help advisors manage their separate RIA business, including ADV guidance, audit support and E&O coverage for the RIA.

# 43. Securities Service Network

Product Distribution		
Mutual Funds	18%	
Fixed Annuities	2%	
<b>Individual Securities</b>	4%	
Insurance	0%	
Variable Annuities	37%	
Real Estate	3%	
<b>Alternative Investments</b>	0%	
Asset Mgmt. Fees	36%	
Other	0%	
		_

Contact: www.joinssnetwork.com Michael Neubeck

pr	mber of oducing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
	424	92 5	218 082	95	1.7.5	11 956 8

# Specialization

N/A

## **Compliance Support**

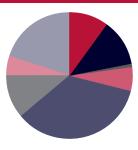
Team is dedicated to finding solutions to meet advisors' needs. Online tracking of all continuing education and licensing requirements is provided and advisors are kept up-to-date on regulatory changes.

# 44. Centaurus Financial

#### **Product Distribution Mutual Funds** 10% 12% **Fixed Annuities** Individual Securities 1% 6% Insurance Variable Annuities 35% **Alternative Investments Asset Mgmt. Fees**

866 218 0452

Contact: www.joincfi.com Kurt Moseley 800.880.4234



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
652	90.0	136.872	90	1:13	1.350.0

### Specialization

Supporting comprehensive financial planning practices of our representatives.

## **Compliance Support**

Provides dedication to immediate comprehensive review, focuses on quick turnaround, professional advertising drafting help, and company training that create core product competency for compliance professionals.



# 45. Geneos Wealth Management

Product Distribution				
Mutual Funds	11%			
Fixed Annuities	1%			
<b>Individual Securities</b>	2%			
Insurance	1%			
Variable Annuities	28%			
Real Estate	3%			
Alternative Investments	4%			
Asset Mgmt. Fees	47%			
Other	3%			

Contact: www.geneoswealth.com Rvan W. Diachok 888.812.5043 ext 115



-	Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
	252	83.7	332,006	91	1:5.6	8,436.0

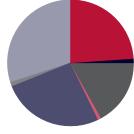
An industry leading independent broker dealer with a narrow focus and business model that caters to experienced, succesfull advisors.

#### Compliance Support

Department is comprised of industry veterans who know the independent broker dealer space and how to work with advisors instead of against them. All rules and regulations are complied with in the most efficient manner possible.

# 46. Investment Center of America





Contact: www.investmentcenters.com Charlotte Aldinger

800.325.8014

Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
320	83.3	228 863	90	1.4	N/Δ

#### Specialization

Provides a holistic, needs-based financial planning approach to helping advisors serve their current and prospective clients' financial goals.

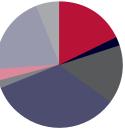
#### **Compliance Support**

Offers a full-service practice management program that includes extensive compliance support. The key to compliance is education, and the compliance team provides ICA advisors with high-quality, ongoing educational resources.

# 47. Investors Capital Corporation

Product Distribution					
18%					
2%					
15%					
0%					
34%					
2%					
3%					
20%					
6%					





Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
495	83.1	168,000	80	1:6	7,000.0

### Specialization

Company is publicly traded, advisor-client-staff-owned, independent broker/dealer specializing in offering advisors practice management consulting services paired with proprietary/third-party technological solutions/support.

## **Compliance Support**

A full-serviced compliance staff is in place to assist with questions or issues.

# 48. Sigma Financial Corporation

#### **Product Distribution Mutual Funds** 20% 0% **Fixed Annuities Individual Securities** 7% 12% Insurance Variable Annuities 0% Real Estate **Alternative Investments Asset Mgmt. Fees**





Reps are assisted in developing comprehensive investment and financial plans tailored to clients' goals. This is realized by delivering advisors an ever-evolving platform that integrates complete financial planning, office adminstration, practice management, and extensive training.

**Employees** 

reps

AUM

(\$MM)

2011

7,453.6

## Compliance Support

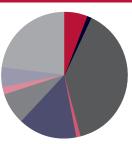
Staff offers direct sale compliance reviews completed within an hour through E-Sale Submission System. Advertising approvals are completed within 5 business days. Branch office audits are conveniently scheduled. Numerous free offerings to obtain Firm Element CE. Compliance staff consists of licensed individuals.



# 49. J.P. Turner & Company

Product Distribution					
Mutual Funds	6%				
Fixed Annuities	1%				
<b>Individual Securities</b>	39%				
Insurance	1%				
Variable Annuities	15%				
Real Estate	8%				
Alternative Investments	2%				
Asset Mgmt. Fees	5%				
Other	23%				

Contact: www.jpturner.com Al Pierantozzi 800.793.2675



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
545	70.1	140,000	89	1:6	4,000.0

#### **Specialization**

Strength lies in providing the support, guidance and development to allow the representatives to build their business their way. Brokerage, investment banking, alternative investments, managed products and insurance are offered as well as advisory services through their RIA, J.P. Turner & Company Capital Management.

### **Compliance Support**

Turn-key support service is offered and a compliance department that focuses on educating the rep base to help them build thriving, compliant businesses.

# 50. Summit Brokerage Services

# **Product Distribution Mutual Funds Fixed Annuities** Individual Securities 25% Insurance Variable Annuities Real Estate 3% Alternative Investments Asset Mgmt. Fees

Contact: www.joinsummit.com Vincent Chiera

800.354.5528

F
S

Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
330	70.0	213,000	90	1.6	7 500 0

#### Specialization

Number of

producing

2011

600

**Specialization** 

Jnparalleled service and ownership in the firm.

Gross

revenue (\$MM)

70.0

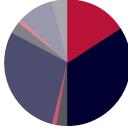
#### Compliance Support

The highest levels of compliance is offered along with a consultative and proactive approach to brokerage and advisory compliance. The practice satisfies regulatory requirements as well as protects their business against potential customer claims.

# 51. Questar Capital Corporation

Product Distribution		
Mutual Funds	16%	
Fixed Annuities	34%	
<b>Individual Securities</b>	3%	
Insurance	1%	
Variable Annuities	29%	
Real Estate	3%	
Alternative Investments	1%	
Asset Mgmt. Fees	9%	
Other	4%	

Contact: www.questarcapital.com Alex Barned 888.446.5872



**Compliance Support** 

Provides independent representatives the ideal balance of financial strength, platform and the ability to run their business, their way. QCC is a company of Allianz and is affiliated a second of the company of Allianz and is affiliated and the company of Allianz and is affiliated as a second of the company of Allianz and is affiliated as a second of the company of Allianz and is affiliated as a second of the company of Allianz and is affiliated as a second of the company of Allianz and is affiliated as a second of the company of Allianz and is affiliated as a second of the company of Allianz and is affiliated as a second of the company of Allianz and is affiliated as a second of the company of Allianz and is affiliated as a second of the company of Allianz and is affiliated as a second of the company of Allianz and is affiliated as a second of the company of th ated with Pimco, Allianz Global Investors, Fireman's Fund, and Oppenheimer Capital.

Payout

percentage

2011

90

**Employees** 

reps

1:8

(\$MM)

2011

1.626.4

Gross

revenue

per rep

2011

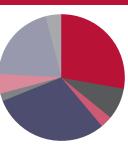
120.000

Offers both internal and external marketing tools that are pre-approved by compliance to make the representative's job easier. Electronic submittal of marketing requests, paperwork, and on-line continuing education are inclusive with affiliation.

# 52. Investacorp

#### **Product Distribution Mutual Funds** 28% 0% **Fixed Annuities** 8% Individual Securities Insurance Variable Annuities Real Estate Alternative Investments **Asset Mgmt. Fees** Other

Contact: www.investacorp.com Brian Kovener 786.350.1884



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
454	66.7	147.000	85	1:6	7.910.0

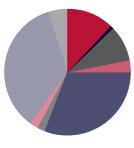
Specialization

# **Compliance Support**

Investalink is the proprietary and customized back-office and financial advisor workstation. Investalink allows for online account opening, consolidated statements for multiple clearing firms and fund families, compliance monitoring, commissions tracking, comprehensive client management, practice management and other features.

# 53. United Planners Financial Services

Product Distribution					
Mutual Funds	12%				
Fixed Annuities	1%				
<b>Individual Securities</b>	9%				
Insurance	3%				
Variable Annuities	31%				
Real Estate	2%				
<b>Alternative Investments</b>	2%				
Asset Mgmt. Fees	35%				
Other	5%				



Contact: www.JoinUnitedPlanners.com Sheila Cuffari-Agasi 800.966.8737 ext 240

Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
389	65.5	200.000	90	1:7	2.545.0

#### Specialization

Technology is among the most favored offering by advisors coupled with specialization in key areas such as retirement planning and highly dedicated individualized service.

#### Compliance Support

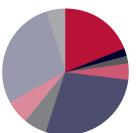
Department ensures compliance with the various regulatory agencies and policies and procedures. Performs branch office audits, advertising review, surveillance, outside business activity review, the design and implementation of the continuing education program, handling of customer complaints, and the pre-hire review.

# 54. Independent Financial Group

# **Product Distribution**

Mutual Funds	19%
Fixed Annuities	2%
Individual Securities	2%
Insurance	4%
Variable Annuities	28%
Real Estate	6%
<b>Alternative Investments</b>	6%
Asset Mgmt. Fees	28%
Other	5%

Contact: www.ifgsd.com David Fischer 858.436.3180



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
435	62.4	143,500	90	1:10	6,785.0

# **Specialization**

**Compliance Support** 

# 55. Berthel Fisher & Company Financial Services

# **Product Distribution**

Mutual Funds	5%
Fixed Annuities	1%
<b>Individual Securities</b>	15%
Insurance	1%
Variable Annuities	17%
Real Estate	14%
Alternative Investments	6%
Asset Mgmt. Fees	33%
Other	8%

Contact: www.berthel.com Shelli Bradv 800.356.5234



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
332	54.7	164,715	85	1:4	1,200.0

### **Specialization**

Provides alternative investment options for client needs. The managed money platform provides a diverse group of custodians and access to hundreds of money managers who develop portfolio allocations and provide asset management services.

# **Compliance Support**

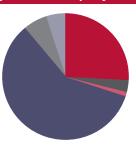
Team supports reps and staff while keeping in compliance with the various regulatory authorities. Goals help to build businesses and provide practice management ideas and support.

# 56. The O.N. Equity Sales Company

# **Product Distribution**

Mutual Funds	26%
Fixed Annuities	0%
Individual Securities	3%
Insurance	1%
Variable Annuities	59%
Real Estate	6%
Alternative Investments	0%
Asset Mgmt. Fees	5%
Other	0%

Contact: www.onescol.com Barbara Turner 513.794.6794



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
726	49.5	68,137	82	1:4.3	6,321.5

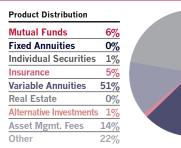
### Specialization

Offers a low cost, unbiased, full service platform that provides a great fit for representatives to grow their business. Comprehensive products, competitive payouts, and customer focused support creates a unique level of independence and support for representatives.

## Compliance Support

Team provides assistance and guidance with OSJ and branch supervisory activity, regulatory training, 24-hour turnaround on advertising review, on-site audit assistance as well as guidance on outside business activity. Also provides easy access to Firm Element continuing education through web-based training.

# 57. Tower Square Securities (Part of the MetLife Broker-Dealer Group)



Contact: www.towersquare.com Craig Markham 800.842.3732



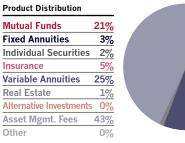
#### **Specialization**

Understands that business is about building relationships. Working collaboratively within the organization to ensure that partners and clients receive a high level of

#### **Compliance Support**

A regional compliance model offers advertising and sales material review, investment advisory issues, sales practices, suitability, record keeping, branch office supervision, disclosure procedures, continuing education and compliance procedures.

# 58. PlanMember Securities Corporation



Contact: www.JoinPlanMember.com

Alison Hansen 800.874.6910 ext 2556

Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
372	19.7	117 360	90	1./1	2 221 5

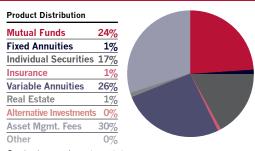
#### Specialization

Offers a wide variety of retirement plan programs including a unique retirement income program designed specifically for retirees and pre-retirees. Clients enjoy access to a comprehensive investment and annuity platform and a unique four-step planning system.

#### **Compliance Support**

Department provides a process for approval of account applications, marketing materials and other items, performing all principal reviews in-house with quick turnaround times. Many OSJ duties are performed internally, alleviating reps of these responsibilities.

# 59. The Investment Center



Contact: www.investmentctr.com James Zerweck

800.345.8041

Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
281	48.0	170.830	90	1:13	5.200.0

### Specialization

Provides its reps with cutting edge technology and a comprehensive suite of products and services to help them position as a complete financial advisor. This includes: a full menu of investment products, advisor managed fee-based platforms, access to a wide range third party money managers and retirement plans that include open architecture 401k platforms.

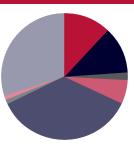
### Compliance Support

Provides reps with a full-service team that keeps current with an ever changing regulatory environment. This allows reps to remain highly confident in their abilities to provide a wide group of investment products and services.

# 60. J.W. Cole Financial

#### **Product Distribution Mutual Funds** 12% 12% **Fixed Annuities** Individual Securities 2% 6% Insurance Variable Annuities Alternative Investments **Asset Mgmt. Fees** Other

Contact: www.joinjw-cole.com John Carlson 866.592.6531



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
275	46.9	170.418	90	1:10	4.967.6

## Specialization

Specializes in associating with advisors of the highest quality and of upmost integrity, that work in a truly holistic planning environment to provide clients with best products and services available.

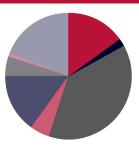
### Compliance Support

Protects both the firm and its registered representatives from all the risks that exsist in todays challenging environment.

# 61. Kovack Securities

Product Distribution	
Mutual Funds	15%
Fixed Annuities	2%
<b>Individual Securities</b>	38%
Insurance	5%
Variable Annuities	15%
Real Estate	5%
<b>Alternative Investments</b>	1%
Asset Mgmt. Fees	19%
Other	0%

Contact: www.ioinksi.com Carlo A. Bidone 866.564.6574



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
287	35.9	124,590	90	1:7	3,720.0

#### Specialization

Specialization's include a variety of general securities with a primary focus on Advisory. The open product architecture and innovative fee-based programs, coupled with multiple clearing firms (National Financial Services and Pershing), provide advisors with the tools and flexibility to develop their own areas of specialization.

# **Compliance Support**

# 62. Sammons Securities Company

Product Distribution	
Mutual Funds	22%
Fixed Annuities	0%
<b>Individual Securities</b>	4%
Insurance	19%
Variable Annuities	45%
Real Estate	0%
<b>Alternative Investments</b>	9%
Asset Mgmt. Fees	0%
Other	1%

Contact: www.joinssc.com Jim White 866.520.6869



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
162	25.0	75.803	82	1./1.7	NI/A

#### Specialization

An independent full-service broker dealer, privately owned, not publically traded, with no Wall Street expectations or earnings pressure. Competitive compensation without proprietary requirements are offered along with a relationship-driven support experience.

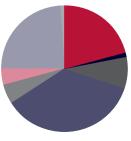
## **Compliance Support**

Supports registered reps and practice pro-actively and responsively. A fast, simplified process for advertising submission is offered. Office is in compliance with all requirements.

# 63. Crown Capital Securities

Product Distribution						
Mutual Funds	21%					
Fixed Annuities	1%					
<b>Individual Securities</b>	8%					
Insurance	0%					
Variable Annuities	36%					
Real Estate	5%					
<b>Alternative Investments</b>	4%					
Asset Mgmt. Fees	24%					
Other	1%					





Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
310	33.8	108,880	92	1:12.4	780.5

### **Specialization**

A full service broker dealer specializing in meeting the individual financial goals and objectives of it's clients.

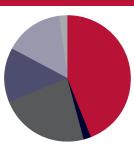
### Compliance Support

Support and guidance to the sales force encourages them to be successful as independent, entrepreneurial minded reps while maintaining strict compliance with all applicable securities laws.

# 64. LaSalle St. Securities

#### **Product Distribution Mutual Funds** 44% 2% **Fixed Annuities** Individual Securities 23% 0% Insurance Variable Annuities 0% Real Estate **Alternative Investments** Asset Mgmt. Fees Other

Contact: www.joinlasallest.com Todd Morgan 800.777.7865 ext 0416



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
290	32.0	110,000	90	1:10	4.250.0

### Specialization

The philosophy is simple, we work to make you succeed. The agility is enough to support a specific business model and resourceful enough to help serve a unique customer base.

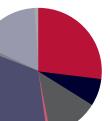
### Compliance Support

Dedicated to providing timely assistance with any number of issues including: assistance with account reviews, OSJ supervisory activities, audits, sales practices issues, recording keeping requirements, marketing, and advertising.

# 65. Harbour Investments

Product Distribution							
Mutual Funds	27%						
Fixed Annuities	7%						
Individual Securities	13%						
Insurance	1%						
Variable Annuities	33%						
Real Estate	1%						
Alternative Investments	0%						
Asset Mgmt. Fees	17%						
Other	1%						

Contact: www.harbourinv.com Carina Saunders 608.662.6100



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
192	27.9	145,000	90	9:1	4,800.0

#### Specialization

Established reps can take their businesses to the next level through training programs and sales and strategies teams. The rep base is diverse in many different specialties.

#### **Compliance Support**

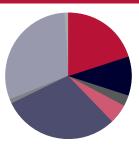
Through electronic submissions, advertisements and sales literature is approved in 24 hours. Annual audits consist of not only reviewing books, but training staff to be more efficient and confident in programs.

# 66. cfd Investments

#### **Product Distribution Mutual Funds** 10% **Fixed Annuities** 3% **Individual Securities** Insurance Variable Annuities 30% 1% Real Estate Alternative Investments 0% Asset Mgmt. Fees

Contact: www.joincfd.com **Brent Owens** 

800.745.7776



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
167	20.2	121 000	90	1.5.5	1 200 0

#### Specialization

The firm focuses on financial planning when serving clients. Product is only introduced after a client goes through the planning process or a modular plan.

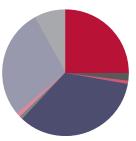
#### **Compliance Support**

Former FINRA and former state regulator are a part of the compliance team. Both offer expertise in helping advisers.

# 67. Wall Street Financial Group

Product Distribution						
Mutual Funds	25%					
Fixed Annuities	0%					
<b>Individual Securities</b>	2%					
Insurance	1%					
Variable Annuities	34%					
Real Estate	1%					
Alternative Investments	1%					
Asset Mgmt. Fees	28%					
Other	8%					

Contact: www.wsfg.com Joe Richard 800 836 4652



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
152	18.6	122,629	90	1:8	2,394.0

### Specialization

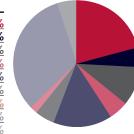
A comprehensive, non-proprietary product platform is offered which serves U.S. investors domestically and internationally. Commitment to U.S. citizens within and outside the U.S., has presented the opportunity to service clients with unique professions including athletes and entertainers.

### Compliance Support

The compliance team provides product training, sales supervision, and continuing education. Marketing is facilitated through compliance-friendly website providers and other marketing venues such as newsletters, articles, etc. An email monitoring systemis proveded for OSJ offices to streamline oversight.

# 68. Signal Securities

## **Product Distribution Mutual Funds** 21% 5% **Fixed Annuities** Individual Securities 10% Insurance Variable Annuities Real Estate Alternative Investments Asset Mgmt. Fees Other



Number of producing reps 2011	Gross revenue (\$MM) 2011	Gross revenue per rep 2011	Payout percentage 2011	Employees to reps	AUM (\$MM) 2011
65	5.0	77,000	85	1:5	755.0

### Specialization

Financial planning, portfolio asset allocation, and retirement/estate planning.

## **Compliance Support**

Provides total access to compliance staff with 24 hr approval on advertising. Compliance is a culture of partnership with a fair minded approach to issues.

Contact: www.signalsecurities.com Jerry Singleton 817.877.4256 ext 202



