

# **2011** INDEPENDENT BROKER-DEALER SURVEY

WE RANK B-DS BY GROSS REVENUE AND PROVIDE A SNAPSHOT OF THEIR BUSINESS.

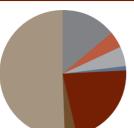
Compiled by Sherri Scordo



# 1. LPL Financial\*

Product Distribution	
Mutual Funds	14%
Fixed Annuities	4%
Individual Securities	5%
Insurance	1%
Variable Annuities	22%
Real Estate	0%
Alternative Investments	3%
Other	50%

Contact: www.joinlpl.com Joseph Kuo 800.877.7210



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
11,924	\$2,917.1	\$244,641	87	2,399	\$297,284.5

#### **Tech Support**

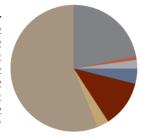
Offers a broad array of business consulting, marketing and training programs. Supports advisors' businesses by driving operating efficiencies as well as the attraction and retention of clients. Focus is on maximizing the advisor's bottom line while increasing top-line revenues.

## **Compliance Support**

Platform of compliance technology and services is designed to serve advisors. The compliance platform serves as a business partner to advisors while working closely with them and acting proactively on their behalf.

# 2. Ameriprise Financial\*

# Product Distribution Mutual Funds 22% Fixed Annuities 1% Individual Securities 2% Insurance 4% Variable Annuities 12% Real Estate 3% Alternative Investments 0% Other 56%



**Contact:** www.joinameriprise.com Manish Dave 612.671.0932

#### Number of Gross Gross Employees producing Payout AUM revenue revenue (\$MM) per rep 2010 percentage (\$MM) 2010 2010 reps 7,488 \$2,506.3 \$334,712 Up to 100 2,400 \$245,171.0

#### **Tech Support**

Training is offered and staff communicates to field offering the best use of tools, capabilities and systems to support the practice and streamline business. Annuities desk gives individualized support on per-client basis. Converting to Thompson One platform.

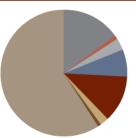
# Compliance Support

Field and corporate compliance resources and online compliance snapshots with best practices, product advice and risk reduction tips. Works with regulators and trade groups to support clients and advocate for reasonable solutions. Centrally supervised field reps oversee trades, accounts, advice, OBAs and other activities and functions.

# 3. Raymond James Financial Services

Product Distribution	
Mutual Funds	29%
Fixed Annuities	1%
Individual Securities	12%
Insurance	2%
Variable Annuities	15%
Real Estate	0%
Alternative Investments	0%
Other	41%





lumber of producing reps 2010	revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
3,216	\$1,057.2	\$328,735	89	2,461	\$148,144.8

# **Tech Support**

Dedicated teams assist advisors with onboard transition and ongoing technical support. Practice Intelligence is a proprietary program providing tools, resources, education, workshops and coaching to help advisors run their practices effectively, efficiently and profitably.

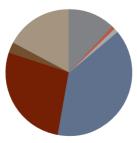
# **Compliance Support**

Extensive compliance support, education and technical assistance is provided. Regional and national workshops and conferences are offered. Teams are dedicated to independent advisors and their offices.

# 4. Lincoln Financial Network

# Product Distribution Mutual Funds 12% Fixed Annuities 1% Individual Securities 1% Insurance 39% Variable Annuities 27% Real Estate 0% Alternative Investments 3% Other 17%





Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
8,003	\$747.8	N/A	52-95	860	N/A

### **Tech Suppor**

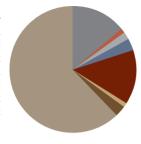
Advisors are offered practice management tools to help grow their business, and a network of resources provides further strategy and advice. Access to these tools and resources contribute to advisors' growth and success.

### **Compliance Support**

Advisors are given guidance in identifying and resolving issues affecting their business, including developing and maintaining a privacy policy, creating client agreements, providing proper notification of advisory fees in compliance with custody rules and regulatory form filing.

# 5. Commonwealth Financial Network

Product Distribution	
Mutual Funds	14%
Fixed Annuities	1%
Individual Securities	2%
Insurance	3%
Variable Annuities	14%
Real Estate	1%
Alternative Investments	3%
Other	62%



Number of Gross Gross producing revenue (\$MM) Employees AUM (\$MM) revenue Payout per rep percentage 2010 2010 2010 2010 2010 reps \$59,111.7 1,358 \$579.6 \$426,833 ٩n 467

#### **Tech Support**

Enhanced Client360° provides a Web-based platform that integrates portfolio management, document imaging, contact management and cross-household performance reporting. Provides advisors with a holistic view of each client's financial picture.

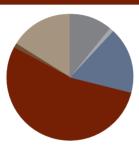
### **Compliance Support**

Company's professionals act as advisors' partners and counselors. Focus is on helping advisors achieve goals rather than simply dictating rules.

#### Contact: www.commonwealth.com Andrew Daniels 866.462.3638

# 6. AXA Advisors

Product Distribution	
Mutual Funds	11%
Fixed Annuities	0%
Individual Securities	1%
Insurance	17%
Variable Annuities	54%
Real Estate	0%
Alternative Investments	1%
Other	16%



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
4,813	\$537.4	\$111,655	50-80	45	\$22,723.0

#### **Tech Support**

Using Web-based and CRM platforms through axa-equitable.com, AXA Advisors provides integrated and flexible technology solutions to support the efficiency of retail distribution network, practice management and enhance client support and services.

# **Compliance Support**

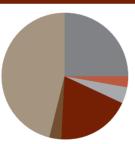
Each supervisory branch has a registered principal dedicated to compliance functions. Financial professionals are also supported by a professional, centralized corporate compliance office that provides compliance advice and communications.

**Contact:** www.AXA-Equitable.com Kenneth Webb 212.314.3781

# 7. Securities America

25%
3%
4%
0%
19%
0%
3%
46%

Dundrust Distribution



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
1,826	\$457.0	\$247,862	Up to 95	387	\$15,070.0

# **Tech Support**

Tech support includes safeguard reviews of third-party providers to ensure they meet the industry's strict requirements for client data security. Business development programs cover the life cycle of a practice, from organic referral growth to practice acquisition as well as hiring staff succession planning.

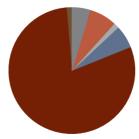
# Compliance Support

Compliance technology helps advisors fulfill regulatory obligations, from trade review to electronic advertising review tracking, automated email surveillance, online firm element education, and automatic imaging for brokerage and non-brokerage documents.

Contact: www.joinsai.com Gregg Johnson 800.747.6111

# 8. MetLife Securities (Part of the MetLife Broker-Dealer Group)

# Product Distribution Mutual Funds 4% Fixed Annuities 6% Individual Securities 1% Insurance 5% Variable Annuities 67% Real Estate 0% Alternative Investments 1% Other 0%



lumber of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
5,399	\$453.7	\$84,039	N/A	N/A	\$13,232.0

### **Tech Suppor**

Technology helps advisors effectively manage and develop a practice, provides needs analysis, client presentations, state-of the-art client management and product research. Practice development programs focus on people, process, marketing, knowledge and technology.

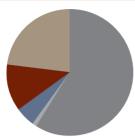
# Compliance Support

Services include centralized compliance support, advice, and on-site training for all registered reps through a corporate ethics and compliance team which interprets regulatory requirements, establishes work processes, and addresses compliance issues.

Contact: www.metlife.com
Craig Markham
212 578 2154

# 9. Northwestern Mutual





\$78,099 \$450.6 5 770 65 242 **Tech Support** 

Gross

revenue

per rep

2010

Number of

producing

2010

Gross

revenue (\$MM)

2010

Technology platform includes proprietary financial security planning and client relationship management software, portfolio analysis, investment research and proposal generation tools, and Web-based trading and performance reporting. Practice support services include product and portfolio specialists, trading specialists and customer service.

Payout

percentage

2010

Employees

reps

AUM (\$MM)

2010

\$68,963.3

#### Compliance Support

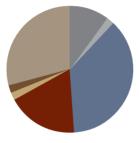
Reps are supported through approval of marketing materials, compliance manuals and supervisory procedures, complaints and sales practices investigations, errors and omissions insurance, securities and insurance transactions monitoring

# Contact: www.northwesternmutual.com Rhonda Haight

# 414.665.2310

# 10. NFP Advisor Services Group and Affiliates

Product Distribution	
Mutual Funds	10%
Fixed Annuities	0%
Individual Securities	2%
Insurance	37%
Variable Annuities	18%
Real Estate	2%
Alternative Investments	2%
Other	29%



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
1,400	\$346.1	\$247,249	93	179	\$9,337.7

**Tech Support** 

Single-touch workstation, AdvisorComplete, integrates RIA, brokerage and direct business with an advisor-designed dashboard to analyze business and identify growth opportunities. Experts help navigate the open architecture platform, tailor solutions to fit needs and provide training for planning and advisory tools, reporting, research, CRMs, document management and more.

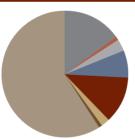
# **Compliance Support**

Compliance staff and monitoring systems assist producers in growing their brokerage and investment advisory business within the regulatory environment.

#### Contact: www.nfp.com Ken Jones 512.697.6162

# 11. Cambridge Investment Research

Product Distribution	
Mutual Funds	15%
Fixed Annuities	1%
Individual Securities	3%
Insurance	7%
Variable Annuities	12%
Real Estate	2%
Alternative Investments	1%
Other	59%



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
1,856	\$339.3	\$181,800	91	384	\$40,909.8

# Tech Support

Reps get the assistance needed to build and grow successful and sustainable practices through customized coaching and mentoring programs that further enhance our established business consulting services. Tech professionals are available through our technology support, training and consulting teams.

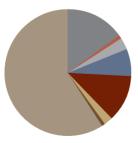
# Compliance Support

Reps are supported through a unique partnership. Options are provided that keep reps compliant while also satisfying the financial needs of clients. Technology assists our reps in managing their compliance requirements and responsibilities.

#### Contact: www.joincambridge.com Kvle Selberg 800.877.6080

# 12. Royal Alliance Associates

Product Distribution	
Mutual Funds	20%
Fixed Annuities	1%
Individual Securities	3%
Insurance	1%
Variable Annuities	24%
Real Estate	1%
Alternative Investments	2%
Other	48%



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
1,841	\$338.2	\$183,683	90-95	212	\$46,725.8

VISION2020 advisor portal is a single sign-on Web site that provides advisors access to their home office Web site, client account information through advisor groups VISION2020 account platforms, personalized news, alerts, global trading and more. Training and educational opportunities are offered throughout the year.

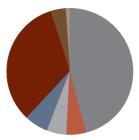
## Compliance Support

Services include online transaction review/approval tools, consultation on advertising materials complemented by a generous library of pre-approved materials (Forefield), and assistance with regulatory inquiries, examinations, and customer grievances

Contact: www.royalalliance.com	n
Gary Bender	
212 551 5915	

# 13. Financial Network Investment Corporation (a Cetera company)

Product Distribution	
Mutual Funds	46%
Fixed Annuities	5%
Individual Securities	5%
Insurance	6%
Variable Annuities	33%
Real Estate	0%
Alternative Investments	4%
Other	1%



Contact: www.financialnetwork.com Cheryl Chiara 310.257.7765

Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
1,888	\$325.6	\$155,800	91	386	\$41,500.0

#### **Tech Support**

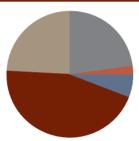
SmartWorks advisor workstation increases productivity and streamlines workflow and operations in our paperless office systems. Practice development is provided by combining national resources with local support from regional teams. This model brings business solutions to the needs of an independent advisor's business.

## **Compliance Support**

By monitoring the regulatory environment and dissecting potential rule changes, the team provides advisors with business-minded guidance. Compliance works withadvisors in achieving business goals while minimizing risk.

# 14. MML Investors Services

Product Distribution	
Mutual Funds	23%
Fixed Annuities	2%
Individual Securities	0%
Insurance	6%
Variable Annuities	45%
Real Estate	0%
Alternative Investments	0%
Other	24%



Contact: www.massmutual.com/mmlis Bill McCauley 413.744.1332

Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
4 332	\$322.0	\$74.342	85	233	\$37 958 0

#### Tech Support

Services include business technology tools, tech support, fillable forms, back-up solutions, mobile technology and email services, dictation services, meeting services, imaging and multi-function devices. MassMutual University provides online courses and classroom programs, along with field training.

#### **Compliance Support**

Gross

Gross

revenue

(\$MM)

\$296.4

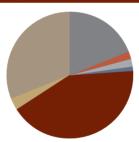
Services include a producer compliance manual, policies and procedures, advertising review and consulting, compliance training, and a personal trade assistant that assists in compliance with the SEC, FINRA and MSRB rules and regulations

Gross

revenue

# 15. National Planning Corporation

Product Distribution	
Mutual Funds	19%
Fixed Annuities	2%
Individual Securities	2%
Insurance	1%
Variable Annuities	42%
Real Estate	3%
Alternative Investments	0%
Other	31%



reps 2010	(\$MM) 2010	per rep 2010	percentage 2010	to reps	(\$MM) 2010
1,474	\$300.3	\$203,737	91	189	\$4,941.0
Tech Support					

Payout

Payout

percentage

2010

**Employees** 

**Employees** 

to

reps

933

AUM

AUM

(\$MM)

2010

\$33 181 0

Number of

producing

1,847

Number of

producing

Customized programs are designed to assess, build, grow and protect independent practices. The IT support unit offers support for proprietary and associated technology applications. Training is offered on business processing technologies and on-site branch set-ups

# Compliance Support

Services include advertising review, sales supervision, surveillance, licensing and registration, dispute resolution, audit and examination and investment advisor compliance units working directly with affiliated and investment advisor reps to ensure compliance.

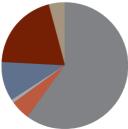
# 16. Waddell & Reed

Contact: www.natplan.com

John C. Johnson

800.881.7174

### **Product Distribution** Mutual Funds 60% **Fixed Annuities** Insurance 10% Variable Annuities 20% Real Estate 0% Alternative Investments 0%



**Tech Support** Support is a key focus, with results-oriented marketing programs supported by an advisor-directed technology suite integrated across every department in the home office. Offers advisor-focused culture.

Gross

revenue

per rep

\$119,000

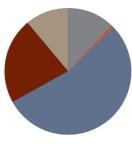
### Compliance Support

Offers protection for the advisor's practice, ensuring that all applicable FINRA, SEC and state regulations, as well as internal policies, are followed. Field office examiners conduct on-site audits, assist with customer complaints and review marketing materials.

Contact: www.joinwaddell.com Todd Esh & Thom Powers 913.236.1533

# 17. John Hancock Financial Network

Product Distribution	
Mutual Funds	12%
Fixed Annuities	1%
Individual Securities	0%
Insurance	54%
Variable Annuities	22%
Real Estate	0%
Alternative Investments	0%
Other	11%



Contact: www.johnhancockfinancialnetwork.com Julie Clark 617 572 6524

Number of Gross Gross producing revenue (\$MM) Employees AUM revenue Payout (\$MM) per rep percentage to 2010 2010 2010 2010 2010 reps 1 744 \$279.6 \$160,321 83 178 \$9,232.3

#### **Tech Support**

Number of

producing

Advisors get access to flexible and modern technology, a new investment advisory and insurance-based third-party valuation model, and planning tools, as well as many training and coaching opportunities throughout the year.

# **Compliance Support**

An educated and knowledgeable staff conducts field exams, reviews advertising and investigates customer complaints and regulatory inquiries. In addition, the management team is always available to answer any questions.

Payout

percentage

Employees

reps

282

AUM

(\$MM)

2010

\$28,127.1

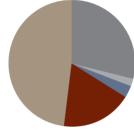
Gross

revenue

ment assists advisors with questions related to H.D. Vest technology.

# 18. H.D. Vest Financial Services

Product Distribution	
Mutual Funds	29%
Fixed Annuities	0%
Individual Securities	2%
Insurance	3%
Variable Annuities	18%
Real Estate	0%
Alternative Investments	0%
Other	48%



per rep 2010 2010 4,820 \$241.3 \$33,585 50-90 **Tech Support** Continual technology investments help advisors manage their practices efficiently. Offers full spectrum of technological tools for advisors. The software support depart-

Gross

revenue (\$MM)

2010

# **Compliance Support**

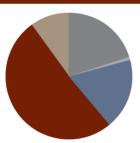
Training and oversight is provided. A compliance officer is assigned to each advisor and visits on a regular schedule. Advisors attend annual compliance training sessions and receive instruction on setting up the required client transaction files.

Contact: www.hdvest.com Sean Kelleher 972.870.6000

# 19. Woodbury Financial Services

20%
0%
1%
18%
51%
0%
0%
10%

Dundrick Distribution



Contact: www.woodburyfinancial.com Shaun Clasby 651.702.1822

Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
1,550	\$235.8	\$152,000	90	217	\$23,723.0

# Tech Support

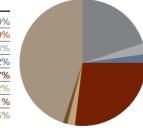
Services include CRM, portfolio construction, financial planning, Monte Carlo simulations and compliance tools. Also provides robust field technology training, a full-service sales support desk, advanced sales attorneys and marketing support.

## **Compliance Support**

Suitability, correspondence and personalized advertising reviews are centralized at the home office. Reps are informed about industry rules and firm procedures through training programs, an online procedures manual and weekly e-mails.

# 20. FSC Securities Corporation

#### **Product Distribution** Mutual Funds 20% **Fixed Annuities** Insurance 2% Variable Annuities 27% Real Estate 2% Alternative Investments 1%



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
1,139	\$233.6	\$205,052	90-95	165	\$31,424.4

VISION2020 advisor portal is a single sign-on Web site that provides advisors access to their home office Web site, client account information through advisor groups VISION2020 account platforms, personalized news, alerts, global trading and more. Training and educational opportunities are offered throughout the year.

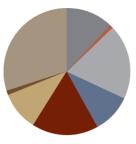
# Compliance Support

Services include online transaction review/approval tools, consultation on advertising materials complemented by a generous library of pre-approved materials (Forefield), and assistance with regulatory inquiries, examinations, and customer grievances

Contact: www.joinfsc.com Josh Hayes 800.547.2382 ext. 74

# 21. First Allied Securities

Product Distribution				
Mutual Funds	12%			
Fixed Annuities	1%			
Individual Securities	19%			
Insurance	10%			
Variable Annuities	17%			
Real Estate	10%			
Alternative Investments	1%			
Other	30%			



**Tech Support** 

Number of Gross Gross producing revenue (\$MM) Employees AUM revenue Payout (\$MM) per rep percentage 2010 2010 2010 2010 2010 reps 651 \$231.0 \$354,087 85-95 219 \$2,336.7

The business strategies group helps advisors enhance productivity and drive growth. The Advisor Marketing System is Web-based application that allows advisors to customize and deploy marketing communications to clients and prospects.

**Compliance Support** 

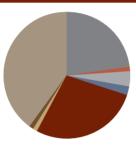
Assists advisors in operating and maintaining offices in accordance with federal and state regulations. Licensed and qualified personnel assist with compliance-related issues. Continuing education is also provided.

### Contact: www.joinfirstallied.com Matthew Bassuk

800.336.8842

# 22. SagePoint Financial

#### **Product Distribution** Mutual Funds 23% **Fixed Annuities** 1% Individual Securities 4% Insurance Variable Annuities 28% Real Estate Alternative Investments 1%



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
1,683	\$213.9	\$127,087	90-95	230	\$25,084.4

#### **Tech Support**

VISION2020 advisor portal is a single sign-on Web site that provides advisors access to their home office Web site, client account information through advisor groups VISION2020 account platforms, personalized news, alerts, global trading and more. Training and educational opportunities are offered throughout the year.

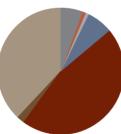
#### **Compliance Support**

Services include online transaction review/approval tools, consultation on advertising materials complemented by a generous library of pre-approved materials (Forefield), and assistance with regulatory inquiries, examinations, and customer grievances.

# Contact: www.sagepointfinancial.com Geoff Oprandy 602.744.3185

# 23. New England Securities (Part of the MetLife Broker-Dealer Group)

Product Distribution	
Mutual Funds	6%
Fixed Annuities	1%
Individual Securities	1%
Insurance	7%
Variable Annuities	50%
Real Estate	0%
Alternative Investments	2%
Other	41%



producing reps 2010		Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
1,850	\$205.0	\$110,798	N/A	N/A	\$12,740.2

# Tech Support

RIA and broker-dealer for the affiliated sales force of New England Financial. Provides technology to manage and develop a practice, needs analysis and client presentations, along with client management and product research. Practice development programs focus on people, process, marketing, knowledge and technology.

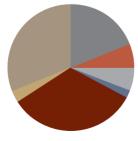
# Compliance Support

Offers centralized compliance support, advice, and on-site training to all its registered reps through its ethics and compliance team, which partners with the firm to interpret regulatory requirements, establish work processes, and address compliance issues.

Contact: www.nef.com Craig Markham 212.578.2154

# 24. INVEST Financial Corporation

Product Distribution	
Mutual Funds	19%
Fixed Annuities	6%
Individual Securities	6%
Insurance	2%
Variable Annuities	33%
Real Estate	3%
Alternative Investments	0%
Other	31%



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
1,031	\$189.0	\$183,302	89	166	\$2,540.0

Allows reps to manage their client relationships in a cost effective manner with e-signature capability, an electronic filing cabinet and an imaging system that creates a paperfree office. AdvisorPath practice management platform offers tools and resources to help representatives assess, plan, grow, manage and protect their business

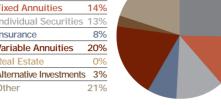
# Compliance Support

Supports the interests of reps by offering a comprehensive business continuity plan, regular communications to the field, quick turnaround of advertising and sales literature review, Web-based continuing education, and online compliance manuals and guides

Contact: www.investfinancial.com
Business Development Team
OUU 34E 4233

# 25. UVEST Financial Services Group





Number of Gross Gross producing revenue (\$MM) Employees AUM (\$MM) revenue Payout per rep percentage 2010 2010 2010 2010 2010 reps \$18,360.0 520 \$171.3 \$329,394 82 96

#### **Tech Support**

Translates resources into an array of business consulting, marketing and training programs. Supports advisors' businesses by driving operating efficiencies as well as the attraction and retention of client relationships. Focuses on maximizing advisors' bottom line returns while increasing top-line revenues.

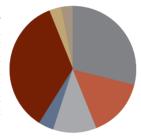
#### **Compliance Support**

Offers a platform of compliance technology and services designed to serve advisors. The compliance platform serves as a true business partner to advisors by working closely with them and acting proactively on their behalf so they can best run their practices

Contact: www.uvest.com Joseph Kuo 800.877.7210

# 26. PrimeVest Financial Services (a Cetera company)

# **Product Distribution** 29% Mutual Funds **Fixed Annuities** 15% Individual Securities Insurance Variable Annuities 35% Alternative Investments 0%



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
1,139	\$158.5	\$118,100	83	547	\$21,200.0

#### **Tech Support**

SmartWorks advisor workstation places technology at the advisors fingertips. Works with institutions at every stage of the business life cycle, from start-ups to those with established wealth management programs seeking greater capabilities. The focus on financial institutions helps advisors strengthen relationships.

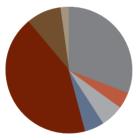
#### **Compliance Support**

The compliance structure is designed to comply with all applicable banking and credit union laws and regulations. An experienced staff supports compliance, registration and licensing, and advertising review.

# Contact: www.primevest.com Sean Casey 320.656.4005

# 27. Multi-Financial Securities Corporation (a Cetera company)

Product Distribution	
Mutual Funds	31%
Fixed Annuities	4%
Individual Securities	6%
Insurance	5%
Variable Annuities	43%
Real Estate	0%
Alternative Investments	9%
Other	2%



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
753	\$142.0	\$171,300	90	351	\$16,100.0

# Tech Support

SmartWorks advisor workstation places technology at the advisors fingertips. Works with institutions at every stage of the business life cycle, from start-ups to those with established wealth management programs seeking greater capabilities. The focus on financial institutions helps advisors strengthen relationships.

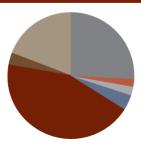
# Compliance Support

The compliance structure is designed to comply with all applicable banking and credit union laws and regulations. An experienced staff supports compliance, registration and licensing, and advertising review.

Contact: www.multifinancial.com Jay Vinson 720.509.2447

# 28. Transamerica Financial Network

Product Distribution	
Mutual Funds	26%
Fixed Annuities	2%
Individual Securities	2%
Insurance	4%
Variable Annuities	44%
Real Estate	0%
Alternative Investments	3%
Other	19%



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
1,317	\$138.6	\$105,229	Up to 90	139	\$19,289.7

Training and support is provided to help advisors fully leverage opportunities. Technology tools organize daily operations, streamline client appointments, and analyze trends and new marketing campaigns. Technologies include Albridge, NetX360, Redtail, Morningstar and Synergy.

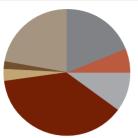
# Compliance Support

Provides guidance and support to ensure advisors are compliant within our evolving and tightly regulated industry. Services include regulatory oversight, RIA compliance, customer complaint handling, and surveillance monitoring

Contact: www.tfa.transamerica.com
Tiffany Taylor
800 742 0084

# 29. NEXT Financial Group





Number of Gross Gross producing revenue (\$MM) Employees AUM (\$MM) revenue Payout per rep percentage 2010 2010 2010 2010 2010 reps 886 \$136.1 \$147,000 89% 148 \$11,436.7

#### **Tech Support**

Human and financial capital is provided to help reps grow their revenue through marketing and business development needs. Services include client appreciation events, seminar series, and branding campaigns. IT support addresses all aspects of their technology needs.

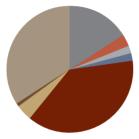
### Compliance Support

Consultation services address all compliance matters, and are delivered in a professional and educational way. An in-house counsel is available to advise reps, in addition to full-service compliance support.

### **Contact:** www.nextfinancial.com Barry Knight 877.876.6398

# 30. SII Investments

# Mutual Funds 16% Fixed Annuities 3% Individual Securities 2% Insurance 2% Variable Annuities 38% Real Estate 4% Alternative Investments 1% Other 34%



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
559	\$130.2	\$232,916	91	73	\$2,577.7

#### Tech Support

Reps have access to a comprehensive suite of technology tools, including WealthOne, a Web-based advisory platform that offers a wide array of investment strategies from world-class money managers, and Electronic Order Entry (EOE), which feature automatic compliance checks and paperless transaction capabilities.

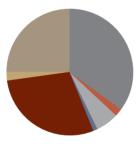
# Compliance Support

Technology automates compliance checks, disclosures and blotters at a transactional level, and the due diligence team maintains approved product lists. An investment advisory compliance department focuses on the unique aspects of IA suitability.

Contact: www.siionline.com Steve Van Domelen 800.426.5975

# 31. Cadaret, Grant & Company

Product Distribution	
Mutual Funds	35%
Fixed Annuities	2%
Individual Securities	6%
Insurance	1%
Variable Annuities	29%
Real Estate	2%
Alternative Investments	0%
Other	25%



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
804	\$123.2	\$153,189	90	104	\$2,261.6

# **Tech Support**

The company's goal is to simplify processes and make them easy. Practice development personnel are committed to enhancing branch office.

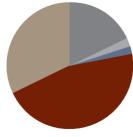
# Compliance Support

Works with reps to help them understand regulation and avoid errors. Active oversight of sales practices and transaction suitability allows the company to spot potential problems and remedy them immediately.

Contact: www.cadaretgrant.com Megan Grant 315.471.2191

# 32. Park Avenue Securities

# Product Distribution Mutual Funds 18% Fixed Annuities 0% Individual Securities 2% Insurance 2% Variable Annuities 46% Real Estate 0% Alternative Investments 0% Other 32%



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
2,152	\$122.5	\$56,931	Up to 86	209	\$15,200.8

### **Tech Support**

Transition assistance is offered to newly formed agencies. RIAs are given access to the sales desk (wholesalers). An investment specialist works locally on cross-selling and practice development opportunities.

### Compliance Support

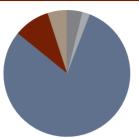
Comprehensive compliance support is offered through a home office department as well as local field compliance officers who provide direction and guidance on an ongoing basis. This is accomplished through training, support, meetings and access to various technology tools.

Contact: www.guardianlife.com
Mark A. Silberman
212 919 3639

# 33. M Holdings Securities

Product Distribution	
Mutual Funds	4%
Fixed Annuities	0%
Individual Securities	2%
Insurance	80%
Variable Annuities	9%
Real Estate	0%
Alternative Investments	0%
Other	5%

Contact: www.mfin.com Connie Morrison 503.414.7400



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
479	\$112.2	\$274,404	96	54	\$22,388.4

#### **Tech Support**

Support is provided for software and hardware requirements, Web site development, infrastructure planning, technical solutions research, investment advisory platforms, data aggregation and Web-based on-demand commission reporting and payment program.

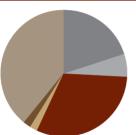
### **Compliance Support**

Reps get day-to-day compliance support, including field communications, educational webcasts, Web-based CE program with tracking functionality, Web-based compliance manuals and timely advertising and sales literature review.

# 34. Ameritas Investment Corporation

# Product Distribution Mutual Funds 20% Fixed Annuities 0% Individual Securities 6% Insurance 0% Variable Annuities 31% Real Estate 2% Alternative Investments 2% Other 39%

**Contact:** www.aicinvest.com Connie S. Grosser 513.595.2122



Numb produ rej 20	ucing ps	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
1,3	323	\$106.9	\$80,837	81	90	\$13,686.6

#### Tech Support

Practice management programs in marketing, branding, client segmentation and service models, practice profitability, and business, succession and acquisition planning.

#### Compliance Support

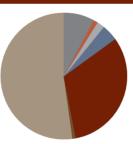
Compliance support is available for all three main business lines: broker-dealer, investment advisory and capital markets. Compliance manuals, business forms, advertising and office inspections are core support services.

# 35. Walnut Street Securities (Part of the MetLife Broker-Dealer Group)

8%
1%
2%
4%
32%
0%
1%
52%

Dundret Dintribution

Contact: www.walnutstreet.com Craig Markham 212.578.2154



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
655	\$106.2	\$162,116	N/A	N/A	\$16,937.1

# **Tech Support**

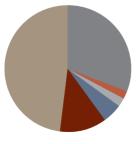
Walnut Street Securities is an independent broker-dealer that is supported by MetLife, Inc. Their technology includes a suite of applications and online tools, including electronic application processing capabilities.

## Compliance Support

Provides a regional compliance model which ensures that all registered reps have support and guidance to conduct their day-to-day business. Includes advertising and sales material review, investment advisory issues and sales support.

# 36. Genworth Financial Securities Corporation

Product Distribution	
Mutual Funds	31%
Fixed Annuities	2%
Individual Securities	2%
Insurance	5%
Variable Annuities	12%
Real Estate	0%
Alternative Investments	0%
Other	48%



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
1,793	\$106.0	\$59,100	73	100	\$14,594.0

### Tech Suppor

Incorporates interactive technology solutions to help support advisors in adopting a holistic wealth management model. Teams also assist advisors in working on their practice by focusing on planning, managing and growing aspects of their wealth management practices.

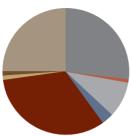
# Compliance Support

Support includes assisting with branch exam preparation and annual compliance training. Office setup, registration and licensing, and review of client sales material assistance are also offered.

**Contact:** www.genworthfinancialsecurities.com Patty Ahern 847.330.7935

# 37. American Portfolios Financial Services





Number of Gross Gross producing revenue (\$MM) Payout Employees AUM (\$MM) revenue per rep percentage 2010 2010 2010 2010 2010 reps \$13,808.7 662 90 \$100.4 \$151,710 80

#### **Tech Support**

Integration of plug-and-play Web services (i.e., Albridge, Lipper, Morningstar, Moneyguide Pro, Redtail, E-Money and SunGard Planning Station). Also offers practice management programs (i.e., succession planning, paid access to Advisor4Advisor practice management.

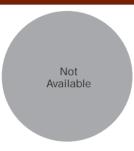
## **Compliance Support**

Supervisory Web service system are offered for advisors to review NAFs and transactions. Branch has access to LiveOffice, for online e-mail surveillance. AP compliance and legal counsel resources are available for arbitration and customer complaints.

#### **Contact:** www.americanportfolios.com Timothy O'Grady 800.889.3914

# 38. ProEquities

# Product Distribution Mutual Funds N/A Fixed Annuities N/A Individual Securities N/A Usurance N/A Variable Annuities N/A Real Estate N/A Alternative Investments N/A Other N/A



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
950	\$89.7	\$94,000	91	97	\$2,200,0

Tech Support

Compliance Support

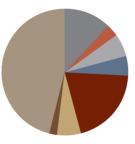
**Contact:** www.proequities.com Taylor Lovell

205.268.5109

Dundrust Distribution

# 39. Triad Advisors

Product Distribution	
Mutual Funds	12%
Fixed Annuities	3%
Individual Securities	6%
Insurance	5%
Variable Annuities	20%
Real Estate	6%
Alternative Investments	2%
Other	46%



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
476	\$89.0	\$178,571	87	45	\$12,500.0

# **Tech Support**

Offers a fully integrated, "cloud" based technology platform that provides comprehensive asset management, portfolio modeling and block trading. Also supports electronic business submission, document storage and performance reporting.

# **Compliance Support**

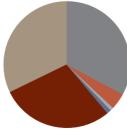
Serves as a partner in helping advisors navigate the ever-changing relgulatory climate and to help protect their business. Professional, common-sense approach is used to provide compliance and regulatory support.

Contact: www.triad-advisors.com Nathan Stibbs

800.720.4003	

# 40. Lincoln Investment

Product Distribution	
Mutual Funds	33%
Fixed Annuities	4%
Individual Securities	1%
Insurance	1%
Variable Annuities	29%
Real Estate	0%
Alternative Investments	0%
Other	32%



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
692	\$85.8	N/A	N/A	220	\$11,337.0

### **Tech Support**

A full-time, professionally staffed IT help desk offers technical support for Lincoln software, generic computer questions, and consulting for hardware and software purchasing. In addition, the End-User Computing team schedules periodic live and webcasted training sessions for our various technology tools.

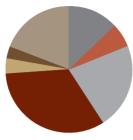
# Compliance Support

Offers assistance in transitioning new reps, and the training of assistants as well as supervisors. Advisors have a direct line to the compliance staff for consultation and guidance in regards to securities, insurance and advisory products and services.

Contact: www.LincolnInvestment.com Ed Forst 215.887.8111

# 41. Investors Capital Corporation





Number of Gross Gross producing revenue (\$MM) Payout Employees AUM (\$MM) revenue per rep percentage 2010 2010 2010 2010 2010 reps 566 \$83.6 \$145,000 81 80 \$1,086.4

#### **Tech Support**

The IT Department offers remote technical assistance, telephone support, one-onone personalized trainings on various systems, and unlimited access to short selfpaced training videos, featuring coaching programs, networking and education.

#### Compliance Support

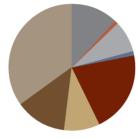
A team of professionals is dedicated to keeping reps up to speed on rules and regulations

# Contact: www.investorscapital.com Ken Aulhach

781.477.4809

# 42. VSR Financial Services

#### Product Distribution 12% Mutual Funds **Fixed Annuities** 1% Individual Securities 8% Insurance Variable Annuities 21% Real Estate Alternative Investments 13% Other



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
262	\$82.9	\$316,570	83	72	\$3,186.8

### Tech Support

Offers an internal help desk along with a coaching program.

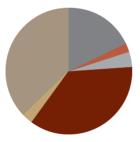
#### Compliance Support

A full-service compliance staff is in place to assist with questions or issues.

Contact: www.joinvsr.com Jim Blosser 800.813.0483

# 43. Securities Service Network

#### Product Distribution Mutual Funds 18% 2% **Fixed Annuities** 4% **Individual Securities** Insurance 0% Variable Annuities 36% Real Estate Alternative Investments 0% Other



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
413	\$79.8	\$193.215	95–100	52	\$11.103.7

# **Tech Support**

Web-based front office portal utilizes an imaging system to streamline workflow and provide document retention. Technology solutions include Albridge, LaserApp, Redtail, Emerald and more. Provides networking events, marketing programs, coaching and succession planning.

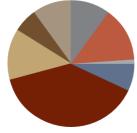
# Compliance Support

Compliance team is dedicated to finding solutions to meet advisors needs. Offers online tracking of all continuing education and licensing requirements and keeps advisors up to date on regulatory changes.

Contact: www.joinSSN.com Michael Neubeck 866.218.0452

# 44. Centaurus Financial

#### **Product Distribution** Mutual Funds 10% **Fixed Annuities** Insurance 7% Variable Annuities 39% Real Estate 13% Alternative Investments 6%



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
675	\$76.4	\$117,000	90	60	\$830,000.0

### **Tech Support**

The company's training is designed to take production to the next level. Quantum Leap Workshops use professional trainers and successful reps to teach how to oversee business growth.

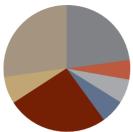
### Compliance Support

Provides dedication to immediate comprehensive review, focuses on quick turnaround, professional advertising drafting help, and company training that create core product competency for compliance professionals.

Contact: www.joincfi.com Kurt Moseley 800.880.4234

# 45. Investment Centers of America





Number of Gross Gross producing revenue (\$MM) Payout Employees AUM (\$MM) revenue per rep percentage 2010 2010 2010 2010 2010 reps \$74.5 77 321 \$232,226 81 \$1,126.3

#### **Tech Support**

Provides continuous training for all recommended programs and an optional comprehensive practice management program. Allows advisors to make the most of state-of-the-art technology platform, which helps eliminate paperwork and improve efficiency so the focus is on servicing clients.

#### **Compliance Support**

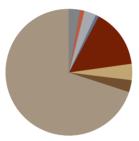
Offers a full-service practice management program that includes extensive compliance support. The key to compliance is education, and the compliance team provides reps with high-quality, ongoing educational resources

# Contact: www.investmentcenters.com

### Charlotte Aldinger 800.325.8014

# 46. Geneos Wealth Management

Product Distribution	
Mutual Funds	3%
Fixed Annuities	1%
Individual Securities	3%
Insurance	1%
Variable Annuities	15%
Real Estate	4%
Alternative Investments	3%
Other	70%



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
260	\$74.1	\$284,931	90	45	\$9,000.0

#### Tech Support

Comprehensive technology package includes integration with industry-leading CRM systems, account aggregation platforms and document imaging solutions.

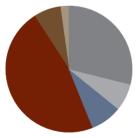
#### Compliance Support

The compliance department is comprised of a staff that understands the independent advisor business model and works to keep all advisors in compliance with industry rules and regulations.

#### Contact: www.geneoswealth.com Ryan W Diachok 888.812.5043

# 47. Sigma Financial Corporation and Affiliate

Product Distribution	
Mutual Funds	29%
Fixed Annuities	0%
Individual Securities	7%
Insurance	8%
Variable Annuities	47%
Real Estate	0%
Alternative Investments	7%
Other	2%



-	lumber of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
	610	\$71.7	\$104,000	80-90	100	\$2,167.8

# **Tech Support**

The Systems for Success program has one underlying goal in mind: to provide reps with tools and techniques that help grow their practice effectively and efficiently. Also offer initiatives to help advisors with practice management, technology and marketing.

## **Compliance Support**

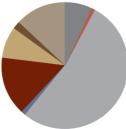
Provides direct sale compliance reviews through an electronic sales submission system, advertising approvals with minimum five-day turnarounds and branch

### Contact: www.sigmafinancial.com Jennifer Bacarella 734.663.1611

48. J.P. Turner & Company

13%

Mutual Funds	7%
Fixed Annuities	1%
Individual Securities	53%
Insurance	1%
Variable Annuities	15%
Real Estate	8%
Alternative Investment	s 2%



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
545	\$66.5	\$135,000	85-90	50	\$3,500.0

### **Tech Support**

Dedicated Information Technology and Training and Development offices serve nationwide network of independent branch offices.

### Compliance Support

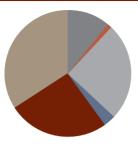
The compliance department works with the marketing and product departments to help reps build business, while remaining compliant within the ever-changing regulatory landscape.

Contact: www.jpturner.com Al Pierantozzi 800.793.2675

Other

# 49. United Planners Financial Services

Product Distribution	
Mutual Funds	11%
Fixed Annuities	1%
Individual Securities	25%
Insurance	3%
Variable Annuities	26%
Real Estate	0%
Alternative Investments	0%
Other	34%



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
284	\$64.6	\$210,000	90	44	\$6,830.8

## **Tech Support**

Uses aggregation and subscribes to the theory of "enter once, use many." This means that data must flow easily for the advisor and support to be most efficient.

## Compliance Support

A full service compliance staff is in place to assist with questions or issues.

Contact: www.JoinUnitedPlanners.com Sheila J. Cuffari-Agasi

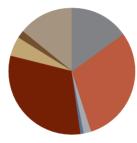
800.966.8737

# 50. Questar Capital Corporation

#### Product Distribution 15% Mutual Funds **Fixed Annuities** 30% Individual Securities 2% Insurance Variable Annuities 31% Real Estate Alternative Investments 2%

Alex Barned

888.446.5872



lumber of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
600	\$64.0	\$106,040	89	74	\$5,000.0

#### **Tech Support**

Offers Amplify Your Impact, the multi-session practice management program covering team creation, office efficiency, behavioral finance, legacy planning and marketing. The in-house sales team provides support and training for multiple software applications and financial planning programs.

#### **Compliance Support**

Offers both internal and external marketing tools that are pre-approved by compliance to make the rep's job easier. Electronic submittal of marketing requests, paperwork, and on-line continuing education are inclusive with affiliation.

Contact: www.questarcapital.com

Product Distribution	
Mutual Funds	12%
Fixed Annuities	5%
Individual Securities	28%
Insurance	3%
Variable Annuities	25%
Real Estate	2%
Alternative Investments	0%
Other	24%



-	Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
	325	\$62.2	\$186,000	90	74	\$7,000.0

# Tech Support

Offers real-time order entry and client information platforms, data aggregation and client relationship software across multiple clearing platforms. Practice development efforts are anchored by the commitment to provide advisors with easy and acrossthe-board access to the industry's business development experts.

# Compliance Support

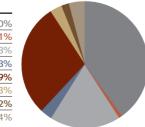
Offers a consultative and proactive approach to brokerage and advisory compliance, working with advisors to ensure that their practice satisfy regulatory requirements as well as best practices to protect their business against potential customer claims.

# Contact: www.joinsummit.com Vincent Chiera

800.354.5528

# 52. Investacorp

Product Distribution	
Mutual Funds	40%
Fixed Annuities	1%
Individual Securities	18%
Insurance	3%
Variable Annuities	29%
Real Estate	3%
Alternative Investments	2%
Other	4%



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
485	\$60.0	\$125,000	90	68	\$8,000.0

Services include a proprietary advisor workstation called Investalink. It allows advisors to open direct business accounts online, aggregate client assets and produce compliance-approved consolidated summary reports, among many other functions.

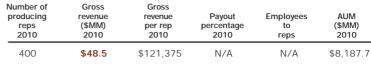
# **Compliance Support**

The home office location is the only OSJ location. It offers a 24-hour compliance turnaround policy.

Contact: www.investacorp.com Brian Kovener 800.804.0000

# 53. Tower Square Securities (Part of the MetLife Broker-Dealer Group)





#### Tech Support

Tower Square Securities is an independent broker-dealer, backed and supported by MetLife, Inc. Offers innovative, proprietary technology including a suite of applications and online tools such as electronic application processing capabilities.

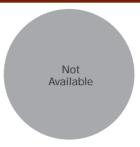
# **Compliance Support**

A regional compliance model offers advertising and sales material review, investment advisory issues, sales practices, suitability, record keeping, branch office supervision, disclosure procedures, continuing education and compliance procedures.

Contact: www.towersquare.com Craig Markham 212.578.2154

# 54. Pacific West Financial Group

# Product Distribution Mutual Funds N/A Fixed Annuities N/A Individual Securities N/A Insurance N/A Variable Annuities N/A Real Estate N/A Alternative Investments N/A Other N/A



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
298	\$46.1	\$155,000	87	43	\$4,663.0

#### **Tech Support**

Tech support begins with an advisor's transition, by ensuring the office is set up to submit business efficiently. Offers an assessment for advisors' practice management technology on a one-on-one basis. Practice management support includes succession, advisory, business and advanced insurance planning.

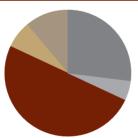
# **Compliance Support**

In most cases, the home office supervises financial advisors directly, eliminating the need for a branch OSJ and compensation layer, which has proved beneficial for many advisors who desire the highest payout possible.

# Contact: www.pwfinancial.com Chris Sullivan 888.236.7979

# 55. The O.N. Equity Sales Center

Product Distribution	
Mutual Funds	27%
Fixed Annuities	0%
Individual Securities	5%
Insurance	0%
Variable Annuities	50%
Real Estate	7%
Alternative Investments	0%
Other	11%



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
737	\$46.1	\$62,536	84	39	\$6,196.1

# **Tech Support**

Provides the latest in technology services. NetX360 and our proprietary Web-based system gives reps the ability to pre-fill and print industry forms, track commissions, analyze business and manage and consolidate client data all from a PC, laptop or handheld device.

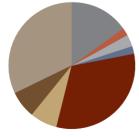
# **Compliance Support**

Compliance team provides assistance and guidance with OSJ and branch supervisory activity, regulatory training, 24-hour advertising review turnaround, on-site audit assistance, guidance on outside business activity, and continuing education.

#### Contact:www.onesco1.com Barbara Turner 513.794.6794

# 56. Independent Financial Group

# Product Distribution Mutual Funds 15% Fixed Annuities 2% Individual Securities 3% Insurance 2% Variable Annuities 32% Real Estate 7% Alternative Investments 7% Other 32%



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
400	\$45.5	\$130,000	85-92	32	\$1,645.0

### Tech Suppor

Technology suite includes: Pershing's NetExchange Pro, 360 and Client, Albridge olutions, LaserApp, Laserfiche imaging for a paperless office and interactive commission statements and Web site. Training and workshops on technology systems are offered to all affiliated reps.

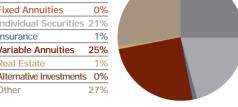
# Compliance Support

Support includes oversight and supervision, prompt advertising review and a customized continuing education/training program. Advisors are kept informed of regulatory changes.

Contact: www.ifgsd.com
David Fischer
800 269 1903

# 57. The Investment Center





Contact: www.investmentctr.com Ralph DeVito 908.707.4422

Number of Gross Gross producing revenue (\$MM) Employees AUM revenue Payout (\$MM) per rep percentage 2010 2010 2010 2010 2010 reps \$1,000.0 300 \$41.8 \$139,379 QΩ 36

#### **Tech Support**

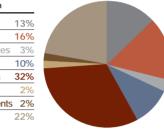
Provides products, tools, systems and technology that enable advisors to reduce overhead and workload, resulting in a more profitable and efficient practice. Advisors have direct access to leading-edge tools that include research services, resources for presentations, client communications, and customizable marketing programs.

# Compliance Support

A full-service compliance team keeps current with an ever-changing regulatory environment. Allows reps to remain highly confident in their abilities to provide a wide group of investment products and services appropriate for a diverse customer base.

# 58. J.W. Cole Financial





Contact: www.joinjw-cole.com Christine Baker 866.592.6531

Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
288	\$40.8	\$141.510	90	31	\$4 759 0

#### Tech Support

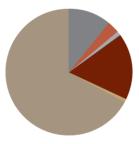
An enrichment series delivers value-added services, including business development tools and practice management solutions. Services offer the latest in technology

# **Compliance Support**

Support services educate, communicate with, and find solutions for advisors. A pro-business compliance department helps advisors grow their practices and maintain proper sales procedures.

# 59. PlanMember Securities

Product Distribution	
Mutual Funds	11%
Fixed Annuities	3%
Individual Securities	1%
Insurance	0%
Variable Annuities	17%
Real Estate	1%
Alternative Investments	0%
Other	67%



Contact: www.loinPlanMember.com Alison Hansen 800.874.6910

Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
370	\$38.0	\$102,703	up to 90	100	\$3,244.5

# Tech Support

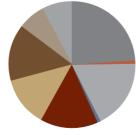
Reps receive a co-branded Web site, as well as online access to forms, reports, marketing materials and client financial information. Provides turnkey business development programs, webinars, practice management training, in-house business development specialists and onsite support in the field.

# Compliance Support

Services include approval of account applications, marketing materials and other items. All principal reviews are done in-house with quick turnaround times. Many OSJ duties are performed internally, alleviating reps of these responsibilities.

# 60. Berthel Fisher & Company Financial Services

#### Product Distribution Mutual Funds 28% **Fixed Annuities** Insurance 1% Variable Annuities 15% Real Estate 17% Alternative Investments 8%



-	Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
	354	\$37.5	\$106,020	85	79	\$1,000.0

### **Tech Support**

Offers Berthel ONE; a single sign-on, Web-based, paperless office. Berthel ONE features a custom CRM tool, automated forms and electronic blotters.

### Compliance Support

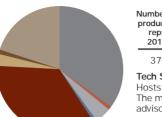
Supports reps and their staff while keeping them in compliance with the various regulatory authorities. The goal is to offer assistance to build business and provide practice management ideas and support.

Contact: www.berthel.com Shelli Brady 800.356.5234

# 61. WRP Investments

Product Distribution	
Mutual Funds	35%
Fixed Annuities	1%
Individual Securities	4%
Insurance	1%
Variable Annuities	35%
Real Estate	3%
Alternative Investments	1%
Other	20%

Contact: www.joinwrp.com Vincent A. Pilolli 800.589.2023



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
370	\$36.0	\$105,000	91	28	\$5,342.6

#### **Tech Support**

Hosts regional meetings twice a year in eight locations and at a national conference. The meetings cover the current environment and offer product and services to help advisors maintain and grow their practices.

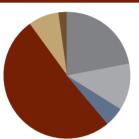
# **Compliance Support**

Advisors are informed and educated on the new regulations and how to follow them. The compliance department is proactive.

# 62. Sammons Securities Company

# Product Distribution Mutual Funds 22% Fixed Annuities 0% Individual Securities 12% Insurance 5% Variable Annuities 51% Real Estate 8% Alternative Investments 2% Other 0%

Contact: www.joinssc.com Jerry Blair 312.648.7692



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
452	\$34.7	\$75,000	80	115	\$3,985.7

#### Tech Support

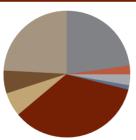
Case planning is offered with diverse expertise to develop a variety of comprehensive plans. Reps have direct access on topics such as qualified plans, estate planning, asset allocation and much more. Tech support is on call for desktop assistance to network setup and software consultation.

#### **Compliance Support**

Offers rep-friendly compliance support with a simplified process for advertising submission along with fast turnaround. Services include annual on-site visits to make sure reps are in compliance with all requirements.

# 63. Crown Capital Securities

Product Distribution	
Mutual Funds	23%
Fixed Annuities	2%
Individual Securities	3%
Insurance	1%
Variable Annuities	35%
Real Estate	6%
Alternative Investments	6%
Other	24%



**Contact:** www.crowncapitalsecurities.com Cathi McDonald 800.803.8886

Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
302	\$30.8	\$120,450	90	25	\$460.5

# Tech Support

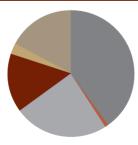
Practice management sessions are offered at a series of national, regional and local meetings and conferences, as well as monthly webinars. Support is provided for Albridge Wealth Reporting, NetX360, Smarsh, Financial Visions, Emerald, Advisors Square, Laser App and MarketingLibrary.net.

# Compliance Support

Support and guidance to the sales force encourages them to be successful as independent, entrepreneurial-minded reps while maintaining strict compliance with all applicable securities laws.

# 64. LaSalle St. Securities

Product Distribution	
Mutual Funds	40%
Fixed Annuities	1%
Individual Securities	24%
Insurance	0%
Variable Annuities	15%
Real Estate	3%
Alternative Investments	0%
Other	17%



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
283	\$30.0	\$110,000	88-92	40	\$425.0

### Tech Suppor

Through a relationship with National Financial Services, LaSalle provides industry-leading platforms that support and drive the efficiency of your sales and regulatory activities. These technology solutions include prospecting, contact management trading, online customer application fulfullment and comprehensive account monitoring.

# Compliance Support

Timely assistance is provided for issues including account reviews, OSJ supervisory activities, audits, sales practices issues, recording keeping requirements, marketing and advertising.

**Contact:** www.joinlasallest.com Todd Morgan 800.777.7865

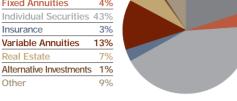
# 65. Kovack Securities



Contact: www.joinksi.com

Carlo A Bidone

866.JOIN.KSI



Number of Gross Gross producing revenue (\$MM) Payout Employees AUM (\$MM) revenue per rep percentage 2010 2010 2010 2010 2010 reps 292 \$29.8 \$111,000 90 37 \$3,100,0

#### **Tech Support**

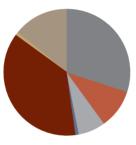
Relationships with leading technology companies allow reps to tailor their needs to a service provider that can meet their specific demands. The national sales team works with each advisor on a one-to-one basis helping the branch establish a long-term business plan for growth and development. Assistance is provided to help advisors brand their practice, as they see fit.

#### **Compliance Support**

Compliance is regarded as the highest priority. A dedicated staff is available to answer questions and assist the needs of the reps.

# 66. Harbour Investments

#### Product Distribution 30% Mutual Funds **Fixed Annuities** 10% Individual Securities 1% Insurance Variable Annuities 37% Real Estate Alternative Investments 0%



Number product reps 2010	ng r	Gross evenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
197		\$28.0	\$150,000	90	19	\$4,000.0

#### Tech Support

A dedicated support staff provides assistance through WealthServ, NetX360, Envestnet and many more.

#### Compliance Support

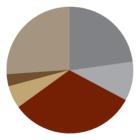
A professional staff assists with compliance issues.

Contact: www.harbourinv.com Carina Saunders 888.855.6960

# 67. Wall Street Financial Group

23%
0%
10%
0%
32%
6%
3%
26%

Deadust Distribution



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
163	\$19.0	\$119,465	90	16	\$2,041.2

# **Tech Support**

Web-based imaging program facilitates workflow and document retention, and online reporting software aggregates client account information and provides performance reporting. Offers various networking opportunities and facilitates conference calls to discuss practice management and technology issues and develop solutions.

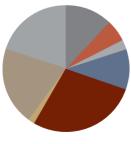
# Compliance Support

Provides product training, sales supervision and continuing education. Facilitates marketing through compliance-friendly Web site providers. Provides an e-mail monitoring system for OSJ offices to streamline oversight.

# Contact: www.wsfg.com Joe Richard 800.836.4652

# 68. cfd Investments

Product Distribution						
Mutual Funds	15%					
Fixed Annuities	7%					
Individual Securities	3%					
Insurance	13%					
Variable Annuities	35%					
Real Estate	2%					
Alternative Investments	0%					
Other	25%					
Otner	4					



Number of producing reps 2010	Gross revenue (\$MM) 2010	Gross revenue per rep 2010	Payout percentage 2010	Employees to reps	AUM (\$MM) 2010
157	\$18.6	\$106,058	75-92	28	\$351.0

### **Tech Support**

Standard technology package includes SmartOffice, Albridge, LaserApp, Docu-Pace, WebOps, Postini, Outlook Anywhere, Annuity Intelligence Report, and cfd Financial Campus.

### **Compliance Support**

Dedicated team of professionals assist with compliance needs.

Contact: www.joincfd.com • www.cfdinvestments.com **Brent Owens** 800.745.7776

